

FISCAL YEAR **2020-2021** 

**BOARD OF TRUSTEES** 

BUDGET WORKSHOP



**APRIL 16, 2020** 

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#### Mission, Vision & Values

## From Johnson County Community College's (JCCC) Strategic Plan Adopted 2014

#### Mission

JCCC inspires learning to transform lives and strengthen communities.

#### Vision

JCCC will be a national leader through educational excellence and innovation.

#### **Values**

Integrity - We hold ourselves accountable for decisions and actions.

Collaboration - We respect diversity of thought in building a culture of collaboration.

Responsiveness - We respond to the needs of our students and communities through relevant offerings.

Leadership - We pursue leadership roles in our communities and higher education.



Johnson County Community
College continuously
evaluates how we serve our
students and community. We
hold ourselves accountable
for helping students achieve
higher levels of success.

To accomplish our goals, we use data to measure student

progress, including key performance indicators like persistence, retention, and graduation rates.

We compare our performance through benchmarks to that of nationally identified peer institutions. Our priority strategies are those that make a significant, positive difference in student success at JCCC.

Responding to the needs of students and our community is how JCCC continues to inspire learning to transform and strengthen communities.

Tre Speid

Joe Sopcich

President, Johnson County Community College

### Strategic Plan 2017-2020

#### **PRIORITY 1:** Academic Excellence

JCCC employees create and maintain an environment where the highest levels of academic achievement for students is fostered.

- Use Program Review to determine relevant offerings.
- Align student goals with academic planning and timely meeting of goals.
- Employ highest caliber faculty and ensure student access to them.

#### **PRIORITY 2:** Student Success

The comprehensive programs and services at JCCC are aligned to help students reach their diverse educational goals.

- Student Success model identifies students' intent upon entry and develops pathways and strategies for success throughout educational journey.
- Provide comprehensive campus engagement opportunities to strengthen students' college experience.
- Foster community and transfer partnerships to create broad opportunities for students.

#### **PRIORITY 3:** Employee Engagement

JCCC employees take pride in the College's mission and in their contributions to its success.

- Attract and retain high caliber people committed to their professions.
- Establish formal and informal communication structures to solicit improvement ideas.
- Provide professional and personal development and recognition opportunities for individuals and teams.

#### **PRIORITY 4:** Community Engagement

JCCC engages locally, regionally, nationally, and internationally to provide experiences for the community.

- Convene activities that strengthen learning and interaction.
- Maximize partnerships to enrich economic development and civic engagement.
- Pursue exchange of diverse voices, thoughts, interactions, and practices.

#### **PRIORITY 5:** Operational Excellence

JCCC reviews the effectiveness of programs, services, and practices as part of ongoing commitment to operational improvement.

- Enhance facilities to ensure relevant, functional spaces.
- Continually review and adapt operations to best serve students, employees, and community.
- Ensure students benefit from holistic approach to sustainability.

jccc.edu/strategicplan2020



I. Budget Guidelines & Calendar

## JOHNSON COUNTY COMMUNITY COLLEGE PRELIMINARY BUDGET GUIDELINES

**APPROVED DECEMBER 12, 2019** 

FY 2020-2021

#### 1) Unencumbered Cash Balances

Unencumbered cash balances will be maintained in accordance with the Cash Reserves Policy 210.07

#### 2) Assessed Valuation & Property Tax Levy

The FY 2020-21 budget will be prepared on the assumption that assessed valuation will increase by 4.50% and that the College's property tax levy will remain flat at 9.121 mills.

#### 3) Enrollment

The FY 2020-21 budget will reflect a 1% reduction in credit hour enrollment from the FY 2019-20 budget.

#### 4) Tuition Cost per Credit Hour

Tuition rates for FY 2020-21 will reflect no change in cost per credit hour for Johnson County students (\$94), in-state students (\$112), out-of-state and international students (\$223), and the Metro Rate (\$138).

#### 5) State Aid

The FY 2020-21 budgeted state operating grant will remain flat with the amount received in FY 2019-20.

#### 6) Salary and Benefits Budgets

The total number of budgeted full-time faculty and staff positions will not increase. This does not preclude reallocation of positions. An average 3.0% salary increase will be budgeted pursuant to the Master Agreement.

#### 7) Staff to Recommend Operating Budget Priorities

College staff will recommend operating budget priorities for consideration. These recommendations will be informed by ongoing planning and assessment efforts, including the College's Strategic Plan, the Facilities Master Plan, Key Performance Indicators (KPIs), Instructional Program Review, and Administrative & Service Area Reviews among others. All budgeted line items will be supported by the appropriate justification.

#### 8) Base Budgets for Operating Budgets

The two previous prior years and the current year-to-date actual results will serve as the base budgets for the FY 2020-21 operating budgets.

#### 9) Capital Budgets - General Fund

Capital budgets in the General Fund include funding for Phase 1 of the renovation of Science Labs, as well as continued funding for Active Learning Classrooms and for other capital needs. Replacement of technology, furniture and equipment will be based on applicable replacement cycles.

#### 10) Debt Service - General Fund

The General Fund budget will include \$1.9M for principal & interest due on the \$50 million Series 2017 Certificates of Participation.

#### 11) Capital Budgets - Capital Outlay Fund

The FY 2020-21 Capital Outlay Fund budget will include revenue from the .5 mill tax levy, which extends until June 30, 2021. Approximately \$2M will be budgeted for the final debt service payment on the Series 2016 Capital Outlay Bonds, and \$2M will be budgeted for annual capital repairs and maintenance.

## JOHNSON COUNTY COMMUNITY COLLEGE UPDATED BUDGET GUIDELINES

FY 2020-2021

SUBJECT TO APPROVAL - UPDATES IN RED BOLD PRINT BELOW

#### 1) Unencumbered Cash Balances

Unencumbered cash balances will be maintained in accordance with the Cash Reserves Policy 210.07

#### 2) Assessed Valuation & Property Tax Levy

The FY 2020-21 budget will be prepared on the assumption that assessed valuation will increase by 5.25% and that the College's property tax levy will remain flat at 9.121 mills.

#### 3) Enrollment

The FY 2020-21 budget will reflect a 1% reduction in credit hour enrollment from the FY 2019-20 budget.

#### 4) Tuition Cost per Credit Hour

Tuition rates for FY 2020-21 will reflect no change in cost per credit hour for Johnson County students (\$94), in-state students (\$112), out-of-state and international students (\$223), and the Metro Rate (\$138).

#### 5) State Aid

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#### 8) Base Budgets for Operating Budgets

The two previous prior years and the current year-to-date actual results will serve as the base budgets for the FY 2020-21 operating budgets.

#### 9) Capital Budgets - General Fund

Capital budgets in the General Fund include funding for Phase 1 of the renovation of Science Labs, as well as continued funding for Active Learning Classrooms and for other capital needs. Replacement of technology, furniture and equipment will be based on applicable replacement cycles.

#### 10) Debt Service - General Fund

The General Fund budget will include \$3.7M for principal & interest due on the \$50 million Series 2017 Certificates of Participation.

#### 11) Capital Budgets - Capital Outlay Fund

The FY 2020-21 Capital Outlay Fund budget will include revenue from the .5 mill tax levy, which extends until June 30, 2021. Approximately \$2M will be budgeted for the final debt service payment on the Series 2016 Capital Outlay Bonds, and \$2M will be budgeted for annual capital repairs and maintenance.

## JOHNSON COUNTY COMMUNITY COLLEGE BUDGET CYCLE CALENDAR

FY 2020-2021

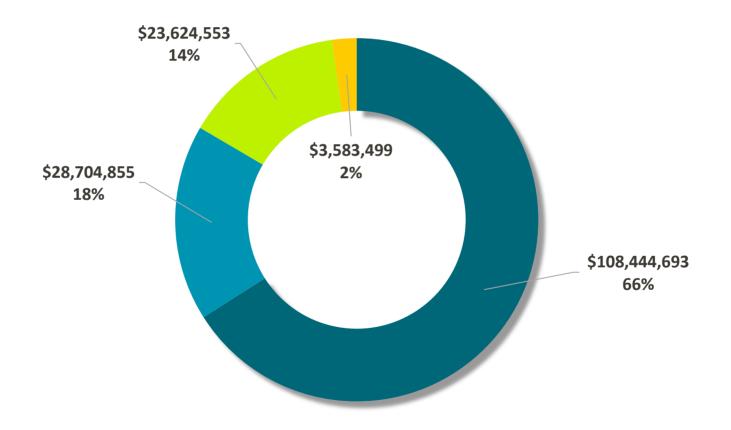
SEPTEMBER	Budget Tasks									
10	President's Cabinet discussion of 2020-21 Budget calendar & guidelines									
OCTOBER	Budget Tasks									
2	Preliminary budget calendar and guidelines review by the Management Committee									
11	Preliminary budget guidelines discussion with Student Senate									
31	Preliminary budget calendar and guidelines review by the Board of Trustees  Budget Tasks									
NOVEMBER	Budget Tasks									
4	Distribute FY 2020-21 Proposed Budget Cycle Calendar to Budget Administrators									
	Budget Administrators receive Excel worksheet(s), Proposed Budget Based on Actuals, that									
4	reflect two prior year actual expenditures to assist in developing a proposed budget and									
	justifications									
4	Remodel Requests for FY 2020-21 construction, renovation/remodeling, and equipment									
<del>-</del>	installation requests can be input in Team Dynamix									
4	Replacement Capital Equipment reports are distributed									
4	Self-Service Budget Development and the Capital Schedule are available for entry									
6	Review five-year budget projection model with the Management Committee									
26	Remodel Requests should be input into Team Dynamix. Approved requests will be costed									
	out by Campus Services and further prioritized									
DECEMBER	Budget Tasks									
4	Budget planning discussion and approval of FY 2020-21 budget calendar and guidelines by									
	the Management Committee									
12	Budget planning discussion and approval of FY 2020-21 budget calendar and guidelines by									
	the Board of Trustees									
13	Budget Administrators receive FY 2020-21 approved budget guidelines									
30	Instructional program reviews and Administrative and Service Area reviews are finalized									
	and submitted into the Strategic Planning Online (SPOL) software									
JANUARY	Y Budget Tasks									
16	Budget Kickoff Meeting for FY 2020-21 Hudson Auditorium 1:30 to 3:00 p.m.									
16	Information Technology Planning (ITP) reports are sent out for review by Information									
	Services									
FEBRUARY	Budget Tasks									
7	Position Audit/Change and Communication Stipend Requests for FY 2020-21 are due to									
	Human Resources									
7	Proposed budget spreadsheets should be submitted to supervisors for review									
FEBRUARY	Budget Tasks									
	Approved budget spreadsheets should be input into Self-Service Budget Development and									
20	available for review by Vice Presidents, Deans, and Directors with justification of all line									
	litems									
20	Requests for resources associated with Strategic Planning initiatives should have Cabinet									
	level approval and be submitted to the Budget Office									
20	Information Technology Planning (ITP) requests should be submitted to Information									
	Services									
20	Approved capital equipment requests should be input into the Capital Schedule (new &									
25	replacement items)									
25 MARCH	Initial budget review by President's Cabinet									
MARCH	Budget Tasks									
3	Budget review and prioritization by President's Cabinet									

10	Budget review and prioritization by President's Cabinet
17	Budget review and prioritization by President's Cabinet (Spring Break)
24	Budget review completed by President's Cabinet
APRIL	Budget Tasks
1	Progress report to Management Committee on development of FY 2020-21 Budget
16	Workshop for Board of Trustees to discuss proposed FY 2020-21 Budget
MAY	Budget Tasks
14	Board of Trustees' action on FY 2020-21 Management Budget
JUNE	Budget Tasks
30	Load FY 2020-21 Management Budget into accounting system
JULY	Budget Tasks
1	Management Committee review of budget status
16	Board of Trustees approve Notice of Public Hearing for the FY 2020-21 Legal Budget
21	Publication of Notice of Public Hearing in official College newspaper
AUGUST	Budget Tasks
20	Public hearing for FY 2020-21 Legal Budget
20	Adoption of FY 2020-21 Legal Budget by Board of Trustees
21	File Adopted Budget with state and county offices (Statutory deadline is August 25th)

### II. Revenues

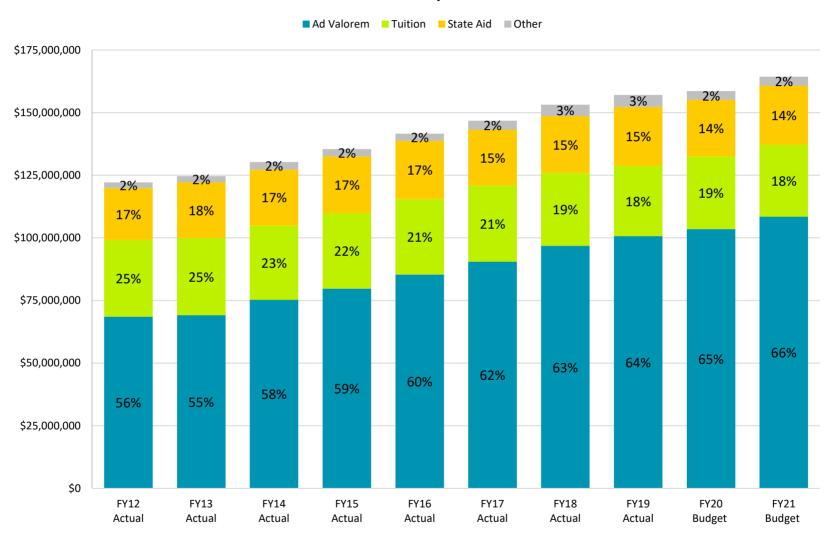
# General/Postsecondary Technical Education(PTE) Funds Revenue Budget 2020-2021





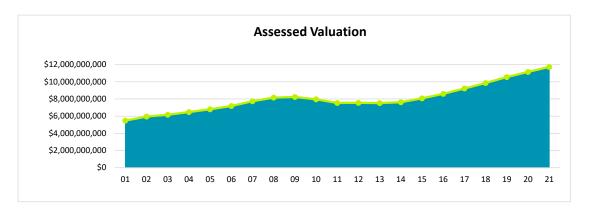
Total Revenue \$164,357,600

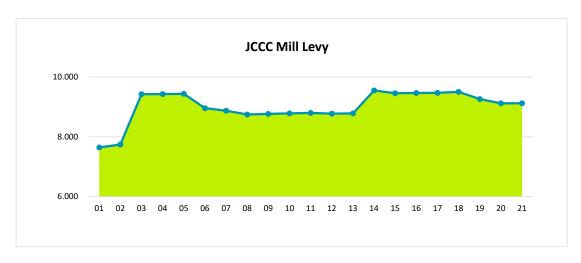
## General/Postsecondary Technical Education(PTE) Funds Revenues by Source



#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET ASSESSED VALUATION AND MILL LEVY

	Fiscal Year	<b>Assessed Valuation</b>	% Change	<b>JCCC Mill Levy</b>	Mill Change
	2000-01	\$5,482,711,314	13.06%	7.646	0.46
	2001-02	\$5,951,066,419	8.54%	7.743	0.10
	2002-03	\$6,169,844,607	3.68%	9.428	1.69
	2003-04	\$6,481,292,971	5.05%	9.432	0.00
	2004-05	\$6,803,214,025	4.97%	9.438	0.01
	2005-06	\$7,178,491,041	5.52%	8.960	(0.48)
	2006-07	\$7,733,096,457	7.73%	8.872	(0.09)
	2007-08	\$8,168,949,925	5.64%	8.749	(0.12)
	2008-09	\$8,231,306,706	0.76%	8.768	0.02
	2009-10	\$7,969,528,237	-3.18%	8.784	0.02
	2010-11	\$7,535,717,941	-5.44%	8.799	0.01
	2011-12	\$7,551,985,565	0.22%	8.776	(0.02)
	2012-13	\$7,520,503,387	-0.42%	8.785	0.01
	2013-14	\$7,630,978,170	1.47%	9.551	0.77
	2014-15	\$8,084,290,606	5.94%	9.461	(0.09)
	2015-16	\$8,596,593,490	6.34%	9.469	0.01
	2016-17	\$9,229,880,308	7.37%	9.473	0.00
	2017-18	\$9,858,473,397	6.81%	9.503	0.03
	2018-19	\$10,558,374,635	7.10%	9.266	(0.24)
	2019-20	\$11,150,289,696	5.61%	9.121	(0.15)
Est.	2020-21	\$11,735,679,905	5.25%	9.121	0.00





#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET HISTORICAL MILL LEVY ANALYSIS

Updated November 2019

Mill Levy for a Residence at College and Quivira
--

Tax Year	<u>2010</u>	2011	2012	2013	2014	2015	2016	2017	2018	<u>2019</u>
Total Mill Levy	115.348	116.202	115.881	116.617	114.936	118.176	119.154	122.093	121.010	120.086
JCCC Mill Levy	8.799	8.776	8.785	9.551	9.461	9.469	9.473	9.503	9.266	9.121
JCCC's portion of total Mill Levy	8%	8%	8%	8%	8%	8%	8%	8%	8%	8%
Average Residential Value (ARV) JCCC taxes on ARV	\$ 236,903 \$ 240	\$ 233,942 \$ 236	\$ 229,000 \$ 231	\$ 229,000 \$ 252	\$ 238,000 \$ 259	\$ 250,000 \$ 272	\$ 262,000 \$ 285	\$281,000 \$ 307	\$299,000 \$ 319	\$317,000 \$333
JCCC Kansas Board of Regents Olathe USD 233 City of Overland Park Johnson County, Library, Parks & Rec	8.799 1.500 72.917 8.876 23.256 115.348	8.776 1.500 69.924 12.814 23.188 116.202	8.785 1.500 69.618 12.769 23.209 115.881	9.551 1.500 69.486 12.833 23.247 116.617	9.461 1.500 67.868 12.837 23.270 114.936	9.469 1.500 67.764 12.848 26.595 118.176	9.473 1.500 67.774 13.800 26.607 119.154	9.503 1.500 71.174 13.565 26.351 122.093	9.266 1.500 70.665 13.566 26.013 121.010	9.121 1.500 69.878 13.557 26.030 120.086
For Information: Shawnee Mission USD 512 Blue Valley USD 229 City of Olathe	57.192 71.049 24.840	56.135 72.828 24.924	55.766 72.027 24.794	55.611 70.036 24.818	55.911 67.939 24.701	54.059 67.889 24.688	54.940 66.255 24.708	53.663 66.614 24.700	52.427 64.999 24.406	52.121 62.797 24.397

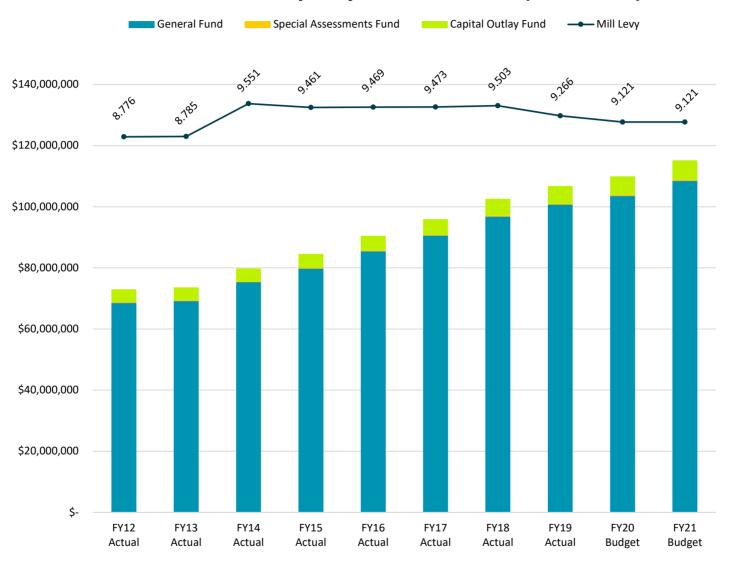
Source: Annual Abstract of Taxes, County Clerk's Office, Johnson County, KS

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET ESTIMATED TAXES FOR AN AVERAGE RESIDENCE

	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Average Appraised Value*	\$233,942	\$229,000	\$229,000	\$238,000	\$250,000	\$262,000	\$281,000	\$299,000	\$317,000	\$332,000
Residential Assessment Rate	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%
Assessed Value	\$26,903	\$26,335	\$26,335	\$27,370	\$28,750	\$30,130	\$32,315	\$34,385	\$36,455	\$38,180
JCCC Mill Levy	8.776	8.785	9.551	9.461	9.461	9.473	9.503	9.266	9.121	9.121
Taxes Levied	\$236	\$231	\$252	\$259	\$272	\$285	\$307	\$319	\$333	\$348
Annual % Change in Appraised Value Annual % Change in JCCC Mill Levy Annual % Change in Taxes Levied	-1.25% -0.3% -1.5%	-2.11% 0.1% -2.0%	0.00% 8.7% 8.7%	3.93% -0.9% 3.0%	0.0%	0.1%	0.3%	6.41% -2.5% 3.8%	6.02% -1.6% 4.4%	0.0%
10-Year % Change in Appraised Value 10-Year % Change in JCCC Mill Levy 10-Year % Change in Taxes Levied										42% 4% 47%

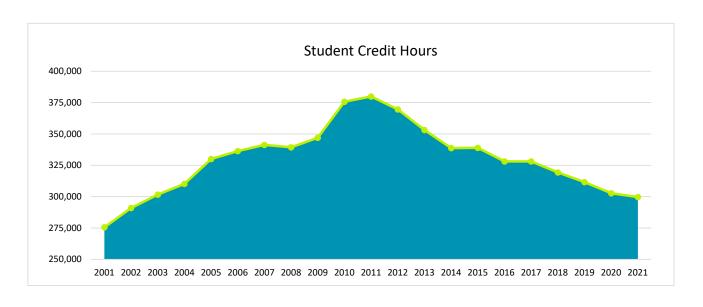
<sup>\*</sup> Source: Office of the County Appraiser

### **Ad Valorem Property Tax Revenues (All Funds)**



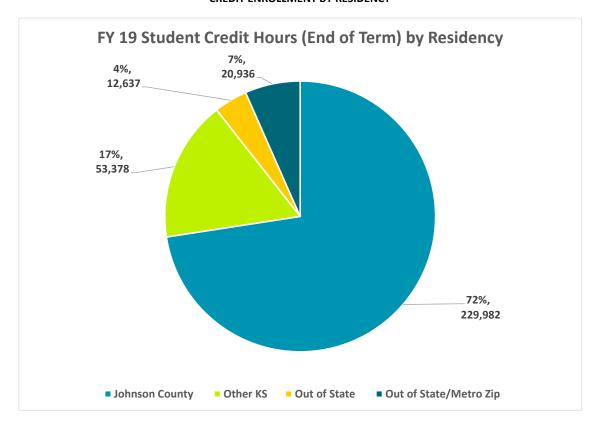
#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET STUDENT CREDIT HOUR ENROLLMENT

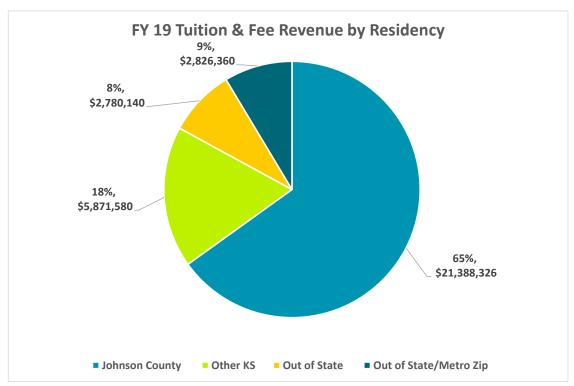
9	Academic Year	Student Credit Hours	% Change	Student FTE
	2001	275,556	1.5%	9,185
	2002	290,874	5.6%	9,696
	2003	301,628	3.7%	10,054
	2004	310,198	2.8%	10,340
	2005	330,081	6.4%	11,003
	2006	336,357	1.9%	11,212
	2007	341,317	1.5%	11,377
	2008	339,368	-0.6%	11,312
	2009	346,990	2.2%	11,566
	2010	375,671	8.3%	12,522
	2011	379,896	1.1%	12,663
	2012	369,562	-2.7%	12,319
	2013	353,239	-4.4%	11,775
	2014	338,743	-4.1%	11,291
	2015	338,897	0.0%	11,297
	2016	328,159	-3.2%	10,939
	2017	328,076	0.0%	10,936
	2018	319,367	-2.7%	10,646
	2019	311,582	-2.4%	10,386
Budget	2020	302,688	-2.9%	10,090
Budget	2021	299,661	-1.0%	9,989



Data Source: JCCC Institutional Research - Credit Hours based as of Semester Census

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET CREDIT ENROLLMENT BY RESIDENCY





#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET TUITION AND FEES ANALYSIS

	2020-20	<u>)21</u>	<u>2019-2020</u>			
<u>Residence</u>	Cost per Credit Hour	30 Credit Hours	Cost per Credit Hour	30 Credit Hours		
Johnson County	\$94	\$2,820	\$94	\$2,820		
Other Kansas County	\$112	\$3,360	\$112	\$3,360		
Out of State and International	\$223	\$6,690	\$223	\$6,690		
Metro Rate	\$138	\$4,140	\$138	\$4,140		
The following are provided for compa  University of Kansas Resident Undergraduate Non-Resident Undergraduate Additional Fees	rative purposes only:		\$336 \$899	\$10,092 \$26,960 Varies		
Kansas State University Resident Undergraduate Non-Resident Undergraduate Additional Fees			\$313 \$842	\$9,375 \$25,251 Varies		
Metropolitan Community College (Mis In District Out of District Out of State	ssouri <u>)</u>		\$107 \$190 \$246	\$3,210 \$5,700 \$7,380		
Additional Fees				Varies		

### Johnson County Resident Tuition & Fees per Credit Hour



## Kansas Resident Tuition & Fees per Credit Hour



## Out of State & International Tuition & Fees per Credit Hour



<sup>\*</sup> Metro Rate of \$135 per Credit Hour effective Fall 2016 for bordering counties in Missouri.

## Metro Rate Tuition & Fees per Credit Hour Tuition Fees



<sup>\*</sup> Metro Rate effective Fall 2016 for bordering counties in Missouri.

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET REQUIRED STUDENT FEES PER CREDIT HOUR

	Student	<b>Debt Reduction</b>	Parking &	Sustainability	<b>Total Required</b>
Year	<b>Activity Fee</b>	Fee	<b>Roads Fee</b>	Fee*	Fees
2000-2001	\$4.00	\$4.00	-	-	\$8.00
2001-2002	\$4.00	\$4.00	-	-	\$8.00
2002-2003	\$5.00	\$4.00	\$3.00	-	\$12.00
2003-2004	\$5.00	\$4.00	\$3.00	-	\$12.00
2004-2005	\$6.00	\$5.00	\$3.00	-	\$14.00
2005-2006	\$6.00	\$5.00	\$3.00	-	\$14.00
2006-2007	\$6.00	\$5.00	\$3.00	-	\$14.00
2007-2008	\$6.00	\$5.00	\$3.00	-	\$14.00
2008-2009	\$6.00	\$5.00	\$3.00	-	\$14.00
2009-2010	\$6.00	\$5.00	\$3.00	\$1.00	\$15.00
2010-2011	\$6.00	\$5.00	\$3.00	\$1.00	\$15.00
2011-2012	\$6.00	\$5.00	\$3.00	\$1.00	\$15.00
2012-2013	\$6.00	\$5.00	\$3.00	\$1.00	\$15.00
2013-2014	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2014-2015	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2015-2016	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2016-2017	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2017-2018	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2018-2019	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2019-2020	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00
2020-2021	\$7.00	\$5.00	\$3.00	\$1.00	\$16.00

<sup>\*</sup>Sustainability Fee implemented in Spring 2010

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET CREDIT COURSE FEE SCHEDULE

Subj	Crs Nbr	Crs Title	Fee Amt
FLR	130	Principles Traditional Design	\$100.00
FLR	150	Contemporary Design Styles	\$100.00
FLR	200	Plants for Interior Design	\$100.00
FLR	220	Wedding Design	\$100.00
FLR	250	Special Event Designs	\$100.00
HMGT	281	Culinary Arts Practicum I	\$300.00
HORT	150	Fruits, Vegetables & Herb Crops	\$50.00
HORT	205	Plant Propagation	\$50.00
HORT	220	Herbaceous Plants	\$50.00
HORT	265	Landscape Construction	\$100.00
MUS	231	Applied Voice I (Private)	\$150.00
MUS	232	Applied Voice II (Private)	\$150.00
MUS	233	Applied Voice III (Private)	\$150.00
MUS	234	Applied Voice IV (Private)	\$150.00
MUS	236	Applied Piano I (Private)	\$150.00
MUS	237	Applied Piano II (Private)	\$150.00
MUS	238	Applied Piano III (Private)	\$150.00
MUS	239	Applied Piano IV (Private)	\$150.00
MUS	241	Applied Guitar I (Private)	\$150.00
MUS	242	Applied Guitar II (Private)	\$150.00
MUS	243	Applied Guitar III (Private)	\$150.00
MUS	244	Applied Guitar IV (Private)	\$150.00
MUS	246	Appl Classical Guitar I (Priv)	\$150.00
MUS	247	Appl Classical Guitar II(Priv)	\$150.00
MUS	248	Appl Classical Guitar III (Priv)	\$150.00
MUS	249	Appl Classical Guitar IV(Priv)	\$150.00
MUS	251	Applied Brass I (Private)	\$150.00
MUS	252	Applied Brass II (Private)	\$150.00
MUS	256	Applied Percussion I (Private)	\$150.00
MUS	257	Applied Percussion II(Private)	\$150.00
MUS	258	Applied Percussion III (Private)	\$150.00
MUS	259	Applied Percussion IV (Private)	\$150.00
MUS	261	Applied Woodwind I (Private)	\$150.00
MUS	262	Applied Woodwind II (Private)	\$150.00
MUS	263	Applied Woodwind III (Private)	\$150.00
MUS	264	Applied Woodwind IV (Private)	\$150.00
RREL	110	Intro Railroad Signal Systems	\$700.00
RREL	112	Track Circuits and Systems	\$700.00
RREL	114	Traffic Cntrl, Sw Mach & Lock	\$1,400.00
RREL	116	I/L Class, Crossing & Gates	\$1,400.00
RRIT	136	Rail & Sp Repair Welding	\$1,400.00
RRIT	145	Frog Welding	\$1,400.00
RRTC	123	Introduction/Conductor Service	\$700.00
RRTC	175	Conductor Mechanical Operation	\$700.00
RRTC	261	Conductor Service	\$700.00
RRTC	263	General Code/Operating Rules	\$1,400.00
RRTC	267	Conductor Field Application	\$700.00
RRTM	130	Freight Car Yard Inspection	\$700.00
RRTM	131	Freight Car Repair Track Insp	\$700.00
RRTM	152	Freight Car Air Brakes, Basic	\$700.00

### KANSAS COMMUNITY COLLEGES TUITION AND REQUIRED FEES RATES, Academic Year 2019-20

Institution	Residency Status	AY 20 Tuiti per cr hou	on edit	AY 2020 Required Fees per credit hour	Total
	In-District		N/A	N/A	N/A
ALLEN COMMUNITY COLLEGE	Resident		50.00	64.00	124.00
	Border state, non-resident		N/A	N/A	N/A
	Non-resident		50.00	64.00	124.00
	On-line		50.00	64.00	124.00
	International		50.00	64.00	124.00
	In-District		57.00	40.00	107.00
	Resident		74.00	40.00	114.00
BARTON COMMUNITY	Border state, non-resident		N/A	N/A	N/A
COLLEGE	Non-resident		94.00	40.00	134.00
	On-line	1	50.00	N/A	150.00
	International	1	57.00	40.00	197.00
	In-District (Butler County)		70.25	33.75	104.00
	Resident		37.25	33.75	121.00
BUTLER COMMUNITY	Border state, non-resident		N/A	N/A	N/A
COLLEGE	Non-resident	1	46.25	33.75	180.00
	On-line		70.25	N/A	70.25
	International		91.25	33.75	225.00
	In-District (Cloud County)		71.00	35.00	106.00
	Resident		78.00	35.00	113.00
CLOUD COUNTY	Border state, non-resident		N/A	N/A	N/A
COMMUNITY COLLEGE	Non-resident		34.00	35.00	119.00
	On-line		71.00	60.00	131.00
	International		34.00	35.00	119.00
	In-District		N/A	N/A	N/A
	Resident		39.00	46.00	85.00
COFFEYVILLE	Border state, non-resident (contiguous counties in OK, MO)		49.00	46.00	95.00
COMMUNITY COLLEGE	Non-resident		38.00	46.00	134.00
	On-line		39.00	81.00	120.00
	International		04.00	108.00	212.00
	In-District (Thomas County)		70.50	45.50	116.00
COLBY COMMUNITY	Resident		75.50	45.50	121.00
	Border state, non-resident (CO, NE, MO, OK, TX )		95.50	45.50	141.00
COLLEGE	Non-resident		29.50	45.50	175.00
	On-line		90.00	45.50	135.50
	International		55.50 57.00	45.50	201.00
	In-District (Cowley County)			47.00	104.00
COWLEY COMMUNITY	Resident Border state, non-resident (OK)		58.00 78.00	47.00 47.00	115.00 125.00
COLLEGE	Non-resident		16.00	47.00	163.00
COLLEGE	On-line		57.00	72.00	129.00
	International		53.00	47.00	210.00
	In-District (Ford County)		29.00	44.00	73.00
	Resident		47.00	64.00	111.00
DODGE CITY COMMUNITY	Border state, non-resident (CO, NM, TX, OK, MI, NB, AZ, UT)		47.00	64.00	111.00
COLLEGE	Non-resident		57.00	66.00	123.00
0011101	On-line		35.00	N/A	135.00
	International		50.00	71.00	131.00
	In-District (Bourbon County)		47.00	55.00	102.00
	Resident		52.00	55.00	117.00
FORT SCOTT	Border state, non-resident (AR, CO, MO, NE, OK)		N/A	N/A	N/A
COMMUNITY COLLEGE	Non-resident		52.00	55.00	117.00
J.III. JOELEGE	On-line		47.00	55.00	102.00
	International		28.00	55.00	183.00
	In-District		N/A	N/A	N/A
	Resident		51.00	47.00	108.00
GARDEN CITY	Border state, non-resident (CO, MO, NE, NM, OK, TX)		75.00	47.00	122.00
COMMUNITY COLLEGE	Non-resident		30.00	47.00	127.00
	On-line		51.00	89.00	150.00
	International		98.00	47.00	145.00

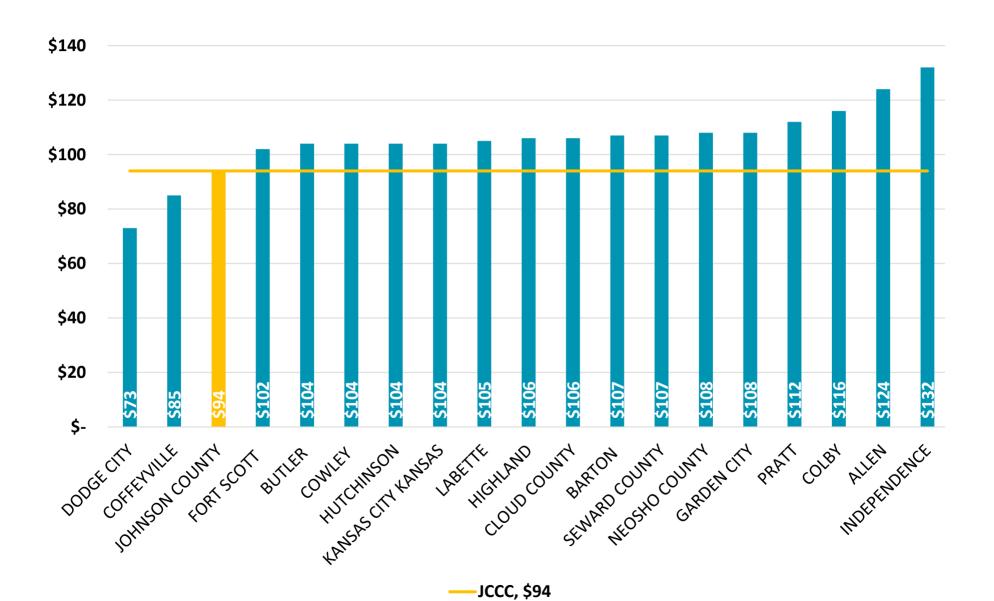
### KANSAS COMMUNITY COLLEGES TUITION AND REQUIRED FEES RATES, Academic Year 2019-20

Institution	Residency Status		AY 2020 Tuition per credit hour	AY 2020 Required Fees per credit hour	Total
	In-District (Doniphan County)	П	56.00	50.00	106.00
HIGHLAND COMMUNITY COLLEGE	Resident		73.00	50.00	123.00
	Border state, non-resident		N/A	N/A	N/A
	Non-resident		73.00	50.00	123.00
	On-line		82.00	59.00	141.00
	International		268.00	50.00	318.00
	In-District (Reno County)	П	81.00	23.00	104.00
	Resident		91.00	23.00	114.00
HUTCHINSON	Border state, non-resident		N/A	N/A	N/A
COMMUNITY COLLEGE	Non-resident		122.00	23.00	145.00
	On-line		81.00	40.00	121.00
	International		131.00	33.00	164.00
	In-District (Montgomery County)		54.00	78.00	132.00
	Resident		60.00	78.00	138.00
INDEPENDENCE	Border state, non-resident		N/A	N/A	N/A
COMMUNITY COLLEGE	Non-resident		67.00	78.00	145.00
	On-line		54.00	78.00	132.00
	International		151.00	78.00	229.00
	In-District (Johnson County)		78.00	16.00	94.00
IOUNICON COUNTY	Resident		96.00	16.00	112.00
JOHNSON COUNTY	Border state, non-resident (Zip codes 640xx and 641xx)		122.00	16.00	138.00
COMMUNITY COLLEGE	Non-resident		207.00	16.00	223.00
	On-line		78.00	16.00	94.00
	International In-District	н	207.00 82.00	16.00 22.00	223.00 104.00
	Resident		88.00	22.00	110.00
KANSAS CITY KANSAS	Border state, non-resident (5 counties in Missouri)		113.00	22.00	135.00
COMMUNITY COLLEGE	Non-resident		195.00	22.00	217.00
COMMICIANT COLLEGE	On-line		88.00	22.00	110.00
	International		195.00	22.00	217.00
	In-District	П	N/A	N/A	N/A
	Resident		54.00	51.00	105.00
LABETTE COMMUNITY	Border state, non-resident (AR, MO, OK)		75.00	51.00	126.00
COLLEGE	Non-resident		79.00	51.00	130.00
	On-line		54.00	81.00	135.00
	International		138.00	51.00	189.00
	In-District (Neosho County)		75.00	33.00	108.00
NEOSHO COUNTY	Resident		75.00	47.00	122.00
COMMUNITY COLLEGE	Border state, non-resident		N/A	N/A	N/A
(Chanute Campus)	Non-resident		75.00	69.00	144.00
(charace campus)	On-line		75.00	56.00	131.00
	International		148.00	51.00	199.00
	In-District		N/A	N/A	N/A
PRATT COMMUNITY COLLEGE	Resident		63.00	49.00	112.00
	Border state, non-resident		N/A	N/A	N/A
	Non-resident		75.00	49.00	124.00
	On-line International		88.00 91.00	47.00	135.00 140.00
	International In-District (Seward County)		67.00	49.00 40.00	107.00
	Resident		68.00	40.00	107.00
SEWARD COUNTY	Border state, non-resident (CO, MO, NE, NM, OK, TX)		90.00	40.00	130.00
COMMUNITY COLLEGE	Non-resident		105.00	40.00	145.00
I COLLEGE	On-line		110.00	40.00	150.00
	International		105.00	40.00	145.00

Source: Kansas Board of Regents Average In-District or Resident

\$105.68

## Kansas Community Colleges 2019-20 Tuition & Required Fees: In-District (Low/High)



State         2015-16         2016-17         2017-18         2018-19         2019-20         Change         Change           Vermont         \$7,951         \$8,105         \$8,210         \$8,210         \$4           New Hampshire         \$6,687         \$6,881         \$7,042         \$7,090         \$7,100         \$9           South Dakota         \$6,481         \$6,589         \$6,733         \$6,700         \$6,990         4%         14%           Massachusetts         \$6,016         \$6,6106         \$6,218         \$6,300         \$6,580         4%         15%           South Carolina         \$5,039         \$5,520         \$5,580         \$5,640         \$5,680         3%         12%           New York         \$5,388         \$5,439         \$5,508         \$5,480         \$5,660         3%         12%           New York         \$5,388         \$5,439         \$5,508         \$5,400         \$5,600         3%         12%           Minnesota         \$5,091         \$5,145         \$5,220         \$5,310         \$5,600         3%         12%           Kentucky         \$4,913         \$5,145         \$5,220         \$5,310         \$5,600         3%         12% <td< th=""><th></th><th></th><th></th><th>TWO-YEAR C</th><th></th><th></th><th></th><th></th></td<>				TWO-YEAR C				
Vermont   Syste   2015-16   2016-17   2017-18   2018-19   2019-20   Change   Chang		Average				· · · · · ·		
Vermont         \$7,951         \$8,105         \$8,215         \$8,190         \$8,210         0%         4%           New Hampshire         \$6,876         \$6,881         \$7,042         \$7,090         \$7,100         0%         1%           South Dakota         \$6,841         \$6,589         \$6,753         \$6,700         \$6,990         4%         14%           Massachusetts         \$6,016         \$6,106         \$6,218         \$6,300         \$6,580         4%         15%           South Carolina         \$5,039         \$5,220         \$5,580         \$5,640         \$5,850         4%         17%           Pennsylvania         \$5,203         \$5,473         \$5,487         \$5,480         \$5,660         3%         12%           New York         \$5,388         \$5,491         \$5,540         \$5,600         3%         8%           Oregon         \$4,918         \$5,011         \$5,199         \$5,310         \$5,600         3%         12%           Kentucky         \$4,913         \$5,142         \$5,250         \$5,320         \$5,600         3%         12%           Kentucky         \$4,913         \$5,142         \$5,250         \$5,260         0%         7%			Sorted High	to Low for 2	.019-20 COSI		1-Year %	4-Year %
New Hampshire   \$6,876   \$6,841   \$7,042   \$7,090   \$7,100   0%   1%   South Dakota   \$6,481   \$6,589   \$6,753   \$6,700   \$6,5990   4%   14%   Massachusetts   \$6,016   \$6,106   \$6,218   \$6,300   \$6,580   4%   15%   South Carolina   \$5,039   \$5,220   \$5,580   \$5,640   \$5,850   4%   17%   Pennsylvania   \$5,039   \$5,220   \$5,580   \$5,640   \$5,850   4%   17%   Pennsylvania   \$5,033   \$5,473   \$5,487   \$5,480   \$5,660   3%   12%   New York   \$5,388   \$5,439   \$5,508   \$5,490   \$5,630   3%   8%   Oregon   \$4,918   \$5,011   \$5,199   \$5,310   \$5,620   6%   15%   Minnesota   \$5,692   \$5,629   \$5,611   \$5,440   \$5,600   3%   -3%   I2%   Kentucky   \$4,913   \$5,142   \$5,250   \$5,320   \$5,460   3%   12%   Kentucky   \$4,913   \$5,142   \$5,250   \$5,310   \$5,660   3%   12%   New Jersey   \$4,857   \$4,944   \$5,014   \$5,040   \$5,260   0%   7%   New Jersey   \$4,857   \$4,944   \$5,014   \$5,040   \$5,220   4%   9%   North Dakota   \$4,653   \$4,639   \$4,736   \$4,830   \$4,990   3%   11%   North Dakota   \$4,653   \$4,639   \$4,736   \$4,850   \$4,870   2%   6%   Alabama   \$4,556   \$4,662   \$4,612   \$4,760   \$4,870   2%   6%   Alabama   \$4,556   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,556   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,556   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,556   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,566   \$4,669   \$4,715   \$4,720   \$4,870   3%   10%   North Dakota   \$4,565   \$4,669   \$4,715   \$4,460   \$4,620   \$4,560   \$4,620   \$4,560   \$4,600   \$4,560   \$4,600   \$4,600   \$4,600   \$4,600   \$4,600   \$4,600	State	2015-16	2016-17	2017-18	2018-19	2019-20	Change	Change
South Dakota	Vermont							4%
Massachusetts         \$6,016         \$6,106         \$6,218         \$6,300         \$6,880         4%         15%           South Carolina         \$5,039         \$5,220         \$5,580         \$5,640         \$5,880         4%         17%           Pennsylvania         \$5,203         \$5,473         \$5,487         \$5,480         \$5,660         3%         12%           New York         \$5,388         \$5,439         \$5,508         \$5,490         \$5,630         3%         8%           Oregon         \$4,918         \$5,011         \$5,508         \$5,600         3%         3%           Iowa         \$5,001         \$5,145         \$5,220         \$5,340         \$5,600         3%         12%           Kentucky         \$4,913         \$5,142         \$5,220         \$5,340         \$5,660         3%         12%           Kentucky         \$4,913         \$5,107         \$5,207         \$5,281         \$5,560         \$5,660         3%         12%           Kentucky         \$4,913         \$5,140         \$5,040         \$5,220         \$4,660         \$4,857         \$4,944         \$5,014         \$5,040         \$5,220         4%         9%           Nevirginia         \$4,661	New Hampshire	\$6,876	\$6,841	\$7,042	\$7,090		0%	1%
South Carolina         \$5,039         \$5,220         \$5,580         \$5,640         \$5,850         4%         17%           Pennsylvania         \$5,203         \$5,473         \$5,487         \$5,880         \$5,660         3%         12%           New York         \$5,388         \$5,439         \$5,508         \$5,490         \$5,630         3%         8%           Oregon         \$4,918         \$5,011         \$5,199         \$5,310         \$5,620         6%         15%           Minnesota         \$5,692         \$5,611         \$5,400         \$5,5600         3%         12%           Kentucky         \$4,913         \$5,142         \$5,220         \$5,360         3%         14%           Virginia         \$5,071         \$5,207         \$5,281         \$5,260         0%         7%           North Dakota         \$4,653         \$4,639         \$4,736         \$4,830         \$4,990         3%         11%           Delaware         \$4,661         \$4,746         \$4,859         \$4,870         \$4,494         \$4,510         \$4,870         \$4,494         \$4,510         \$4,670         \$4,870         \$4,40         \$4,611         \$4,661         \$4,661         \$4,661         \$4,662         \$4								14%
Pennsylvania	Massachusetts	\$6,016	\$6,106	\$6,218	\$6,300		4%	15%
New York		\$5,039	\$5,220				4%	17%
Oregon         \$4,918         \$5,011         \$5,199         \$5,310         \$5,620         6%         15%           Minnesota         \$5,692         \$5,629         \$5,611         \$5,440         \$5,600         3%         3%         12%           Kentucky         \$5,001         \$5,145         \$5,220         \$5,310         \$5,460         3%         14%           Virginia         \$5,071         \$5,207         \$5,281         \$5,260         \$5,260         0%         7%           North Dakota         \$4,653         \$4,639         \$4,736         \$4,830         \$4,990         3%         11%           Delaware         \$4,661         \$4,746         \$4,859         \$4,850         \$4,930         2%         7%           Alabama         \$4,556         \$4,662         \$4,612         \$4,710         \$4,870         3%         0%           Indiana         \$4,566         \$4,669         \$4,715         \$4,710         \$4,870         3%         0%           Indiana         \$4,566         \$4,669         \$4,715         \$4,710         \$4,870         3%         0%           Maryland         \$4,513         \$4,625         \$4,669         \$4,710         \$4,840         3%	Pennsylvania	\$5,203	\$5,473	\$5,487	\$5,480	\$5,660	3%	12%
Minnesota   \$5,692   \$5,629   \$5,611   \$5,440   \$5,600   3%   3%   3%   10wa   \$5,001   \$5,145   \$5,220   \$5,320   \$5,460   3%   12%   \$6,001   \$6,001   \$5,145   \$5,250   \$5,320   \$5,460   3%   12%   \$6,001	New York	\$5,388	\$5,439	\$5,508	\$5,490	\$5,630	3%	8%
lowa         \$5,001         \$5,145         \$5,220         \$5,320         \$5,460         3%         12%           Kentucky         \$4,913         \$5,142         \$5,250         \$5,310         \$5,460         3%         14%           Virginia         \$5,071         \$5,207         \$5,281         \$5,260         \$5,260         0%         7%           New Jersey         \$4,857         \$4,944         \$5,014         \$5,040         \$5,220         4%         9%           North Dakota         \$4,663         \$4,639         \$4,736         \$4,830         \$4,990         3%         11%           Delaware         \$4,661         \$4,746         \$4,859         \$4,850         \$4,930         2%         6%           Alabama         \$4,566         \$4,669         \$4,612         \$4,760         \$4,870         3%         0%           Indian         \$4,566         \$4,669         \$4,715         \$4,710         \$4,840         3%         8%           Alabama         \$4,566         \$4,669         \$4,715         \$4,710         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,780         2%         7%	Oregon	\$4,918	\$5,011	\$5,199	\$5,310	\$5,620		15%
Kentucky         \$4,913         \$5,142         \$5,250         \$5,310         \$5,460         3%         14%           Virginia         \$5,071         \$5,207         \$5,281         \$5,260         \$5,260         0%         7%           New Jersey         \$4,857         \$4,944         \$5,014         \$5,260         \$5,220         4%         9%           North Dakota         \$4,663         \$4,639         \$4,736         \$4,830         \$4,990         3%         11%           Delaware         \$4,661         \$4,746         \$4,859         \$4,850         \$4,930         2%         7%           Alabama         \$4,565         \$4,602         \$4,612         \$4,760         \$4,870         2%         6%           Ohio         \$4,787         \$4,525         \$4,619         \$4,710         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,669         \$4,710         \$4,840         3%         8%           Rhode Island         \$4,505         \$4,467         \$4,694         \$4,560         \$4,700         3%         10%           Fennessee         \$4,391         \$4,463         \$4,497         \$4,550         \$4,610         \$4         00<	Minnesota	\$5,692	\$5,629	\$5,611	\$5,440	\$5,600	3%	-3%
Virginia         \$5,071         \$5,207         \$5,281         \$5,260         \$5,260         7%           New Jersey         \$4,857         \$4,944         \$5,014         \$5,020         4%         9%           North Dakota         \$4,653         \$4,639         \$4,736         \$4,830         \$4,990         3%         11%           Delaware         \$4,661         \$4,746         \$4,859         \$4,870         \$4,870         2%         6%           Ohio         \$4,787         \$4,525         \$4,612         \$4,760         \$4,870         3%         0%           Indiana         \$4,566         \$4,662         \$4,612         \$4,710         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,780         2%         7%           Rhode Island         \$4,505         \$4,463         \$4,447         \$4,560         \$4,620         \$4,400         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650         \$4,650 <td>Iowa</td> <td>\$5,001</td> <td>\$5,145</td> <td>\$5,220</td> <td>\$5,320</td> <td>\$5,460</td> <td>3%</td> <td>12%</td>	Iowa	\$5,001	\$5,145	\$5,220	\$5,320	\$5,460	3%	12%
New Jersey         \$4,857         \$4,944         \$5,014         \$5,040         \$5,220         4%         9%           North Dakota         \$4,653         \$4,639         \$4,736         \$4,830         \$4,990         3%         11%           Delaware         \$4,661         \$4,746         \$4,859         \$4,850         \$4,930         2%         7%           Alabama         \$4,556         \$4,602         \$4,612         \$4,760         \$4,870         3%         0%           Indiana         \$4,556         \$4,609         \$4,715         \$4,710         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,780         3%         10%           Rhode Island         \$4,505         \$4,467         \$4,694         \$4,560         \$4,700         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,650         2%         9%           Wisconsin         \$4,716         \$4,393         \$4,492         \$4,347         \$4,400         \$4,610         4%         0%           Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520	Kentucky	\$4,913	\$5,142	\$5,250	\$5,310	\$5,460	3%	14%
North Dakota	Virginia	\$5,071	\$5,207	\$5,281	\$5,260	\$5,260	0%	7%
Delaware         \$4,661         \$4,746         \$4,859         \$4,850         \$4,930         2%         7%           Alabama         \$4,556         \$4,602         \$4,612         \$4,760         \$4,870         2%         6%           Ohio         \$4,787         \$4,525         \$4,519         \$4,720         \$4,870         3%         0%           Indidana         \$4,566         \$4,669         \$4,715         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,780         2%         7%           Rhode Island         \$4,550         \$4,467         \$4,694         \$4,560         \$4,700         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,650         2%         9%           Wisconsin         \$4,716         \$4,539         \$4,490         \$4,610         4%         0%           Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520         0%         8%           Kollahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia <td>New Jersey</td> <td>\$4,857</td> <td>\$4,944</td> <td>\$5,014</td> <td>\$5,040</td> <td>\$5,220</td> <td>4%</td> <td>9%</td>	New Jersey	\$4,857	\$4,944	\$5,014	\$5,040	\$5,220	4%	9%
Alabama         \$4,556         \$4,602         \$4,612         \$4,760         \$4,870         2%         6%           Ohio         \$4,787         \$4,525         \$4,519         \$4,720         \$4,870         3%         0%           Indiana         \$4,566         \$4,669         \$4,715         \$4,710         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,700         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,650         2%         9%           Wisconsin         \$4,716         \$4,539         \$4,592         \$4,550         \$4,600         2%         1%           Colorado         \$4,305         \$4,402         \$4,437         \$4,401         \$4,510         3%         8%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,140         \$4,200         1%         10 <td>North Dakota</td> <td>\$4,653</td> <td>\$4,639</td> <td>\$4,736</td> <td>\$4,830</td> <td>\$4,990</td> <td>3%</td> <td>11%</td>	North Dakota	\$4,653	\$4,639	\$4,736	\$4,830	\$4,990	3%	11%
Ohio         \$4,787         \$4,525         \$4,519         \$4,720         \$4,870         3%         0%           Indiana         \$4,566         \$4,669         \$4,715         \$4,710         \$4,840         3%         8%           Maryland         \$4,565         \$4,662         \$4,664         \$4,680         \$4,780         2%         7%           Rhode Island         \$4,505         \$4,467         \$4,664         \$4,560         \$4,000         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,650         2%         9%           Wisconsin         \$4,716         \$4,539         \$4,592         \$4,550         \$4,660         2%         9%           Washington         \$4,405         \$4,402         \$4,437         \$4,440         \$4,510         \$4,500         0%         8%           Conracticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,480	Delaware	\$4,661	\$4,746	\$4,859	\$4,850	\$4,930	2%	7%
Indiana         \$4,566         \$4,669         \$4,715         \$4,710         \$4,840         3%         8%           Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,780         2%         7%           Rhode Island         \$4,505         \$4,467         \$4,694         \$4,560         \$4,700         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,620         2%         -1%           Wisconsin         \$4,416         \$4,463         \$4,447         \$4,560         \$4,620         2%         -1%           Washington         \$4,405         \$4,402         \$4,437         \$4,440         \$4,610         4%         0%           Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520         0%         8%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1% <td< td=""><td>Alabama</td><td>\$4,556</td><td>\$4,602</td><td>\$4,612</td><td>\$4,760</td><td>\$4,870</td><td>2%</td><td>6%</td></td<>	Alabama	\$4,556	\$4,602	\$4,612	\$4,760	\$4,870	2%	6%
Maryland         \$4,513         \$4,625         \$4,664         \$4,680         \$4,780         2%         7%           Rhode Island         \$4,505         \$4,467         \$4,694         \$4,560         \$4,700         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,550         \$4,650         2%         9%           Wisconsin         \$4,716         \$4,539         \$4,402         \$4,437         \$4,440         \$4,610         4%         0%           Colorado         \$4,405         \$4,402         \$4,437         \$4,440         \$4,610         4%         0%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,190         \$4,190         0%         4%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190	Ohio	\$4,787	\$4,525	\$4,519	\$4,720	\$4,870	3%	0%
Rhode Island         \$4,505         \$4,467         \$4,694         \$4,560         \$4,700         3%         10%           Tennessee         \$4,391         \$4,463         \$4,447         \$4,560         \$4,650         2%         9%           Wisconsin         \$4,716         \$4,539         \$4,592         \$4,550         \$4,620         2%         -1%           Washington         \$4,405         \$4,402         \$4,437         \$4,440         \$4,510         4%,520         0%         8%           Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520         0%         8%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,120         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Louisiana         \$4,192         \$4,262         \$4,190         \$4,90         0%	Indiana	\$4,566	\$4,669	\$4,715	\$4,710	\$4,840	3%	8%
Tennessee \$4,391 \$4,463 \$4,447 \$4,560 \$4,650 2% 9% Wisconsin \$4,716 \$4,539 \$4,592 \$4,550 \$4,620 2% -1% Washington \$4,405 \$4,402 \$4,437 \$4,440 \$4,610 4% 0% Colorado \$4,305 \$4,467 \$4,447 \$4,510 \$4,520 0% 8% Connecticut \$4,275 \$4,385 \$4,447 \$4,510 \$4,520 0% 8% Colorado \$4,305 \$4,467 \$4,447 \$4,510 \$4,520 0% 8% Connecticut \$4,275 \$4,385 \$4,437 \$4,400 \$4,510 3% 8% Oklahoma \$3,851 \$4,146 \$4,272 \$4,380 \$4,490 3% 19% West Virginia \$4,044 \$4,192 \$4,303 \$4,320 \$4,380 1% 9% Illinois \$3,958 \$4,080 \$4,180 \$4,140 \$4,200 1% 10% Idaho \$4,088 \$4,205 \$4,221 \$4,190 \$4,190 0% 4% Louisiana \$4,192 \$4,246 \$4,262 \$4,190 \$4,190 0% 7% Wyoming \$2,936 \$3,141 \$3,294 \$3,240 \$4,170 29% 43% Georgia \$3,884 \$3,948 \$3,902 \$3,810 \$4,040 6% 4% Hawaii \$3,869 \$4,026 \$3,964 \$3,920 \$4,020 3% 7% Michigan \$3,670 \$3,756 \$3,881 \$3,860 \$3,990 3% 10% Utah \$3,765 \$3,834 \$3,861 \$3,810 \$3,900 2% 5% Montana \$3,432 \$3,476 \$3,747 \$3,730 \$3,800 2% 11% Missouri \$3,3373 \$3,418 \$3,562 \$3,580 \$3,780 6% 14% Maine \$3,686 \$3,703 \$3,716 \$3,710 \$3,750 \$3,770 1% 0% Arkansas \$3,593 \$3,699 \$3,716 \$3,700 \$3,760 2% 10% Arkansas \$3,593 \$3,699 \$3,716 \$3,700 \$3,760 2% 10% Arkansas \$3,593 \$3,699 \$3,716 \$3,700 \$3,760 2% 10% Arkansas \$3,593 \$3,089 \$3,181 \$3,190 \$3,330 4% 22% Mississippi \$2,730 \$2,901 \$3,181 \$3,190 \$3,330 4% 22% Mississippi \$2,730 \$2,901 \$3,181 \$3,190 \$3,330 4% 22% Arkansas \$2,935 \$3,086 \$3,134 \$3,181 \$3,190 \$3,330 4% 22% Arkansas \$2,935 \$3,086 \$3,134 \$3,181 \$3,190 \$3,330 4% 22% Arkansas \$2,935 \$3,086 \$3,134 \$3,181 \$3,190 \$3,330 4% 22% Arkansas \$2,935 \$3,086 \$3,134 \$3,181 \$3,190 \$3,330 4% 22% Arkansas \$2,935 \$3,086 \$3,134 \$3,181 \$3,180 \$3,270 \$3,750 \$5% Arkansas \$2,935 \$3,086 \$3,134 \$3,181 \$3,190 \$3,330 4% 22% Arkansas \$2,454 \$2,552 \$2,636 \$2,620 \$2,750 \$5% 12% Arizona \$2,613 \$2,679 \$2,677 \$2,580 \$2,610 1% 0% Arkansas \$2,613 \$2,679 \$2,677 \$2,580 \$2,610 1% 0% 0% Arkansas \$2,613 \$2,679 \$2,677 \$2,580 \$2,610 1% 0% 0% 0% 0% 0%	Maryland	\$4,513	\$4,625	\$4,664	\$4,680	\$4,780	2%	7%
Tennessee \$4,391 \$4,463 \$4,447 \$4,560 \$4,650 2% 9% Wisconsin \$4,716 \$4,539 \$4,592 \$4,550 \$4,620 2% -1% Washington \$4,405 \$4,402 \$4,437 \$4,440 \$4,610 4% 0% Colorado \$4,305 \$4,467 \$4,447 \$4,510 \$4,520 0% 8% Oklahoma \$3,851 \$4,146 \$4,272 \$4,380 \$4,490 3% 19% West Virginia \$4,044 \$4,192 \$4,303 \$4,420 \$4,480 1% 9% Illinois \$3,851 \$4,146 \$4,272 \$4,380 \$4,490 3% 19% West Virginia \$4,044 \$4,192 \$4,303 \$4,320 \$4,380 1% 9% Illinois \$3,958 \$4,080 \$4,180 \$4,140 \$4,200 1% 10% Idaho \$4,088 \$4,205 \$4,221 \$4,190 \$4,190 0% 4% Louisiana \$4,192 \$4,246 \$4,262 \$4,190 \$4,190 0% 7% Wyoming \$2,936 \$3,141 \$3,294 \$3,240 \$4,170 29% 43% Georgia \$3,884 \$3,948 \$3,902 \$3,810 \$4,040 6% 4% Hawaii \$3,869 \$4,026 \$3,964 \$3,920 \$4,020 3% 7% Michigan \$3,670 \$3,756 \$3,881 \$3,860 \$3,990 3% 10% Utah \$3,765 \$3,834 \$3,861 \$3,810 \$3,900 2% 5% Montana \$3,432 \$3,476 \$3,747 \$3,730 \$3,800 2% 11% Missouri \$3,373 \$3,418 \$3,562 \$3,580 \$3,780 6% 14% Maine \$3,686 \$3,703 \$3,716 \$3,710 \$3,750 \$3,800 \$3,900 \$3,540 \$4,020 \$3,810 \$4,040 \$		\$4,505		\$4,694			3%	10%
Wisconsin         \$4,716         \$4,539         \$4,592         \$4,550         \$4,620         2%         -1%           Washington         \$4,405         \$4,402         \$4,437         \$4,440         \$4,610         4%         0%           Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520         0%         8%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$4,020         3%         7% <tr< td=""><td>Tennessee</td><td></td><td></td><td></td><td></td><td></td><td>2%</td><td>9%</td></tr<>	Tennessee						2%	9%
Washington         \$4,405         \$4,402         \$4,437         \$4,440         \$4,610         4%         0%           Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520         0%         8%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,990         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         2%         5%								-1%
Colorado         \$4,305         \$4,467         \$4,447         \$4,510         \$4,520         0%         8%           Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,490         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,085         \$4,221         \$4,190         \$4,190         0%         7%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,669         \$4,026         \$3,881         \$3,860         \$3,990         3%         10% <td>Washington</td> <td></td> <td></td> <td>\$4,437</td> <td></td> <td></td> <td>4%</td> <td>0%</td>	Washington			\$4,437			4%	0%
Connecticut         \$4,275         \$4,385         \$4,437         \$4,400         \$4,510         3%         8%           Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,990         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         4%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Michigan         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%	_							8%
Oklahoma         \$3,851         \$4,146         \$4,272         \$4,380         \$4,990         3%         19%           West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         4%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%	Connecticut							8%
West Virginia         \$4,044         \$4,192         \$4,303         \$4,320         \$4,380         1%         9%           Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         4%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Montana         \$3,342         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,3373         \$3,418         \$3,562         \$3,580         \$3,770         1%         0%								19%
Illinois         \$3,958         \$4,080         \$4,180         \$4,140         \$4,200         1%         10%           Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         4%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,861         \$3,810         \$3,900         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,770         1%         0%								9%
Idaho         \$4,088         \$4,205         \$4,221         \$4,190         \$4,190         0%         4%           Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,861         \$3,810         \$3,900         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%           Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%	_	\$3,958						10%
Louisiana         \$4,192         \$4,246         \$4,262         \$4,190         \$4,190         0%         7%           Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,861         \$3,800         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%           Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Mi								4%
Wyoming         \$2,936         \$3,141         \$3,294         \$3,240         \$4,170         29%         43%           Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,860         \$3,990         3%         10%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,770         1%         0%           Arkansas         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>7%</td></t<>								7%
Georgia         \$3,884         \$3,948         \$3,902         \$3,810         \$4,040         6%         4%           Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,861         \$3,810         \$3,900         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,770         1%         0%           Arkansas         \$3,686         \$3,703         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,250         3,250         3%	Wyoming							43%
Hawaii         \$3,869         \$4,026         \$3,964         \$3,920         \$4,020         3%         7%           Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,861         \$3,730         \$3,900         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,770         1%         0%           Arkansas         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,250         3,250         0%						. ,	6%	4%
Michigan         \$3,670         \$3,756         \$3,881         \$3,860         \$3,990         3%         10%           Utah         \$3,765         \$3,834         \$3,861         \$3,810         \$3,900         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%           Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississisppi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,319         \$3,390         2%         -5%	_							7%
Utah         \$3,765         \$3,834         \$3,861         \$3,810         \$3,900         2%         5%           Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%           Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11% </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>10%</td>								10%
Montana         \$3,432         \$3,476         \$3,747         \$3,730         \$3,800         2%         11%           Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%           Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississisppi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         9         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%	_							5%
Missouri         \$3,373         \$3,418         \$3,562         \$3,580         \$3,780         6%         14%           Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%     <								11%
Maine         \$3,686         \$3,703         \$3,727         \$3,750         \$3,770         1%         0%           Arkansas         \$3,593         \$3,699         \$3,716         \$3,700         \$3,760         2%         10%           Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1% <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>14%</td>								14%
Arkansas       \$3,593       \$3,699       \$3,716       \$3,700       \$3,760       2%       10%         Nevada       \$2,962       \$3,047       \$3,315       \$3,400       \$3,540       4%       22%         Mississippi       \$2,730       \$2,901       \$3,181       \$3,190       \$3,330       4%       22%         Nebraska       \$3,056       \$3,134       \$3,181       \$3,180       \$3,270       3%       10%         Florida       \$3,415       \$3,386       \$3,336       \$3,250       \$3,250       0%       -5%         Kansas       \$2,935       \$3,086       \$3,119       \$3,130       \$3,190       2%       11%         Texas       \$2,454       \$2,552       \$2,636       \$2,620       \$2,750       5%       12%         Arizona       \$2,613       \$2,679       \$2,677       \$2,580       \$2,610       1%       0%         North Carolina       \$2,457       \$2,543       \$2,512       \$2,470       \$2,450       -1%       -1%         New Mexico       \$1,749       \$1,796       \$1,812       \$1,840       \$1,860       1%       4%								0%
Nevada         \$2,962         \$3,047         \$3,315         \$3,400         \$3,540         4%         22%           Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1%           New Mexico         \$1,749         \$1,796         \$1,812         \$1,840         \$1,860         1%         4%								10%
Mississippi         \$2,730         \$2,901         \$3,181         \$3,190         \$3,330         4%         22%           Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1%           New Mexico         \$1,749         \$1,796         \$1,812         \$1,840         \$1,860         1%         4%								
Nebraska         \$3,056         \$3,134         \$3,181         \$3,180         \$3,270         3%         10%           Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1%           New Mexico         \$1,749         \$1,796         \$1,812         \$1,840         \$1,860         1%         4%								
Florida         \$3,415         \$3,386         \$3,336         \$3,250         \$3,250         0%         -5%           Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1%           New Mexico         \$1,749         \$1,796         \$1,812         \$1,840         \$1,860         1%         4%	* *							
Kansas         \$2,935         \$3,086         \$3,119         \$3,130         \$3,190         2%         11%           Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1%           New Mexico         \$1,749         \$1,796         \$1,812         \$1,840         \$1,860         1%         4%								
Texas         \$2,454         \$2,552         \$2,636         \$2,620         \$2,750         5%         12%           Arizona         \$2,613         \$2,679         \$2,677         \$2,580         \$2,610         1%         0%           North Carolina         \$2,457         \$2,543         \$2,512         \$2,470         \$2,450         -1%         -1%           New Mexico         \$1,749         \$1,796         \$1,812         \$1,840         \$1,860         1%         4%								
Arizona       \$2,613       \$2,679       \$2,677       \$2,580       \$2,610       1%       0%         North Carolina       \$2,457       \$2,543       \$2,512       \$2,470       \$2,450       -1%       -1%         New Mexico       \$1,749       \$1,796       \$1,812       \$1,840       \$1,860       1%       4%								
North Carolina \$2,457 \$2,543 \$2,512 \$2,470 \$2,450 -1% -1% New Mexico \$1,749 \$1,796 \$1,812 \$1,840 \$1,860 1% 4%								0%
New Mexico \$1,749 \$1,796 \$1,812 \$1,840 \$1,860 1% 4%								
.camorna 1 51507 51493 51467 51730 51730 1921 -792	California	\$1,749	\$1,790	\$1,462	\$1,430	\$1,800	0%	-7%

Note: Alaska is not included because it does not have a separate community college system.

 $<sup>{\</sup>it SOURCES:}\ The\ College\ Board,\ Annual\ Survey\ of\ Colleges;\ NCES,\ IPEDS\ Fall\ Enrollment\ data.$ 

This table was prepared in October 2019.

Kansas Community & Technical Colleges
Tiered Technical Education State Aid and Non-Tiered Credit Hour Grant Distribution

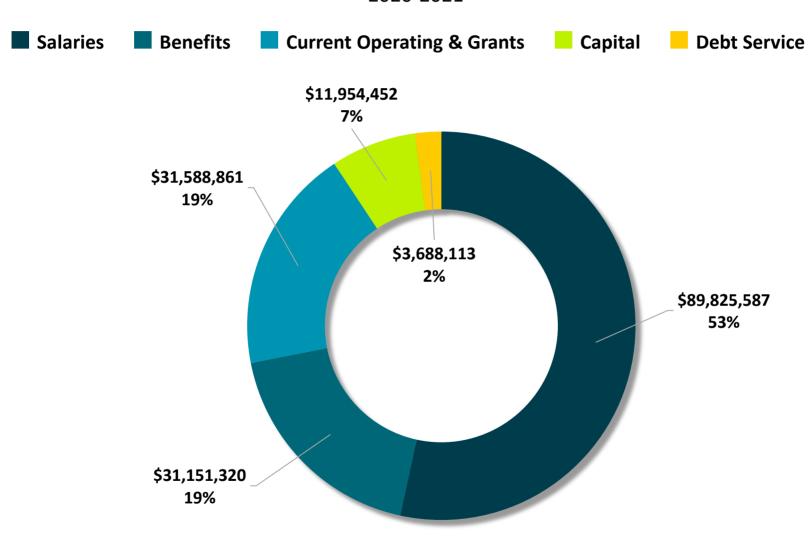
	Tionad Task	nical Education	Ctata Aid	Non Tior	ed Credit Hour	Cront	TOTALS			
	Herea rechi	nical Education	State Alu	Non-Her	ea Creait Hour	Grant		IUIALS		
	FY 2019	FY 2020	Increase/	FY 2019	FY 2020	Increase/			Increase/	
Institution	Funding	Funding	(Decrease)	Funding	Funding	(Decrease)	FY 2019 Funding	FY 2020 Funding	(Decrease)	
Allen CC	\$1,309,710	\$1,327,658	\$17,948	\$3,426,453	\$3,561,298	\$134,845	\$4,736,163	\$4,888,956	\$152,793	
Barton CC	\$3,472,162	\$3,521,294	\$49,132	\$4,335,794	\$4,705,436	\$369,642	\$7,807,956	\$8,226,730	\$418,774	
Butler CC	\$4,153,706	\$4,351,908	\$198,202	\$10,400,877	\$10,998,700	\$597,823	\$14,554,583	\$15,350,608	\$796,025	
Cloud County CC	\$1,346,073	\$1,364,522	\$18,449	\$3,022,259	\$3,069,883	\$47,624	\$4,368,332	\$4,434,405	\$66,073	
Coffeyville CC	\$1,205,082	\$1,221,598	\$16,516	\$1,774,563	\$1,798,887	\$24,324	\$2,979,645	\$3,020,485	\$40,840	
Colby CC	\$677,358	\$753,297	\$75,939	\$1,343,423	\$1,389,663	\$46,240	\$2,020,781	\$2,142,960	\$122,179	
Cowley CC	\$2,488,470	\$2,522,575	\$34,105	\$4,351,041	\$4,410,683	\$59,642	\$6,839,511	\$6,933,258	\$93,747	
Dodge City CC	\$1,159,610	\$1,175,503	\$15,893	\$1,491,616	\$1,529,674	\$38,058	\$2,651,226	\$2,705,177	\$53,951	
Ft.Scott CC	\$1,487,677	\$1,508,066	\$20,389	\$1,907,243	\$1,968,812	\$61,569	\$3,394,920	\$3,476,878	\$81,958	
Garden City CC	\$999,220	\$1,014,384	\$15,164	\$1,668,505	\$1,753,383	\$84,878	\$2,667,725	\$2,767,767	\$100,042	
Highland CC	\$1,808,822	\$1,833,613	\$24,791	\$3,930,240	\$4,015,987	\$85,747	\$5,739,062	\$5,849,600	\$110,538	
Hutchinson CC	\$3,970,599	\$4,191,506	\$220,907	\$5,035,158	\$5,269,986	\$234,828	\$9,005,757	\$9,461,492	\$455,735	
Independence CC	\$551,133	\$558,687	\$7,554	\$1,410,162	\$1,429,492	\$19,330	\$1,961,295	\$1,988,179	\$26,884	
Johnson County CC	\$6,245,510	\$6,563,299	\$317,789	\$15,015,969	\$15,437,047	\$421,078	\$21,261,479	\$22,000,346	\$738,867	
Kansas City Kansas CC	\$4,269,157	\$4,373,333	\$104,176	\$5,907,338	\$5,991,668	\$84,330	\$10,176,495	\$10,365,001	\$188,506	
Labette CC	\$1,113,892	\$1,133,003	\$19,111	\$1,591,136	\$1,679,312	\$88,176	\$2,705,028	\$2,812,315	\$107,287	
Neosho County CC	\$1,327,792	\$1,428,152	\$100,360	\$1,494,940	\$1,578,645	\$83,705	\$2,822,732	\$3,006,797	\$184,065	
Pratt CC	\$1,173,705	\$1,189,790	\$16,085	\$1,216,635	\$1,247,479	\$30,844	\$2,390,340	\$2,437,269	\$46,929	
Seward County CC	\$1,168,732	\$1,184,750	\$16,018	\$1,806,534	\$1,831,297	\$24,763	\$2,975,266	\$3,016,047	\$40,781	
CC Subtotal	\$39,928,410	\$41,216,938	\$1,288,528	\$71,129,886	\$73,667,332	\$2,537,446	\$111,058,296	\$114,884,270	\$3,825,974	
Flint Hills Technical College	\$1,757,990	\$1,789,872	\$31,882	\$474,607	\$510,916	\$36,309	\$2,232,597	\$2,300,788	\$68,191	
Manhattan Area Technical College	\$1,863,017	\$1,904,299	\$41,282	\$442,981	\$485,613	\$42,632	\$2,305,998	\$2,389,912	\$83,914	
North Central Kansas Technical College	\$2,742,781	\$2,794,057	\$51,276	\$737,414	\$761,691	\$24,277	\$3,480,195	\$3,555,748	\$75,553	
Northwest Kansas Technical College	\$2,137,815	\$2,167,114	\$29,299	\$552,195	\$622,527	\$70,332	\$2,690,010	\$2,789,641	\$99,631	
Salina Area Technical College	\$1,876,608	\$1,902,328	\$25,720	\$106,446	\$140,947	\$34,501	\$1,983,054	\$2,043,275	\$60,221	
WSU-Tech	\$4,568,730	\$5,199,305	\$630,575	\$1,853,765	\$2,128,226	\$274,461	\$6,422,495	\$7,327,531	\$905,036	
TC Subtotal	\$14,946,941	\$15,756,975	\$810,034	\$4,167,408	\$4,649,920	\$482,512	\$19,114,349	\$20,406,895	\$1,292,546	
Washburn Institute of Technology	\$2,636,431	\$2,856,752	\$220,321	\$164,640	\$186,221	\$21,581	\$2,801,071	\$3,042,973	\$241,902	
Total Distribution	\$57,511,782	\$59,830,665	\$2,318,883	\$75,461,934	\$78,503,473	\$3,041,539	\$132,973,716	\$138,334,138	\$5,360,422	

SOURCE: Kansas Board of Regents

NOTE: Does not include other forms of state aid including Vocational Education Capital Outlay Aid, Technology Grants, Excel in CTE Initiative, AOK Proviso, GED Accelerator

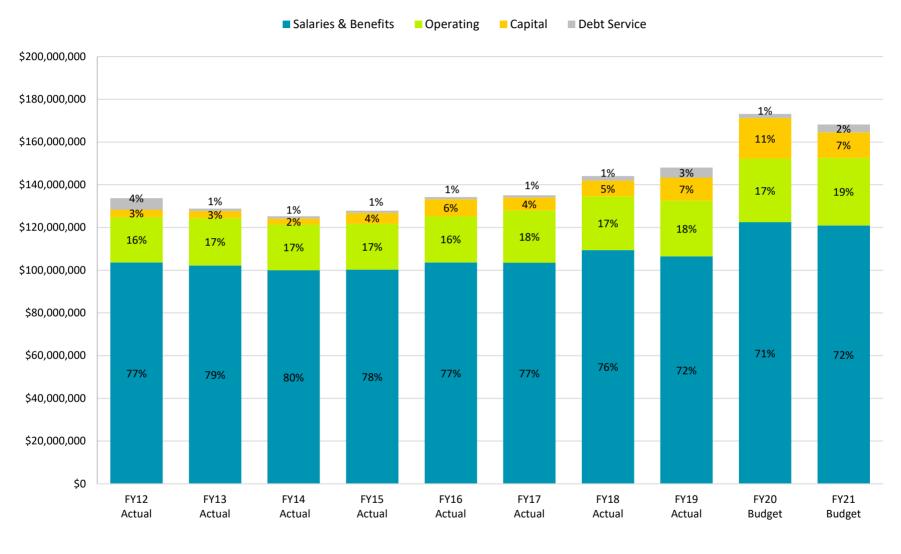
### III. Expenses

## General/Postsecondary Technical Education(PTE) Funds Expense Budget 2020-2021



Total Expenses \$168,208,333

#### General/Postsecondary Technical Education(PTE) Funds Expenses



# IV. Summary Reports and Budgets by Fund

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET & RESERVES SUMMARY BY FUND

_	GENERAL/ PTE	CAPITAL OUTLAY	SPECIAL ASSESSMENTS	ADULT SUPP. ED.	MOTOR CYCLE	TRUCK DRIVING	AUXILIARY ENTERPRISE	STUDENT ACTIVITY	RESTRICTED & OTHER	TOTAL
Budgeted unencumbered cash balance 7/1/20	\$97,221,415	\$3,032,467	\$724,366	\$1,477,560	\$877,369	(\$74,172)	\$1,930,490	\$377,141	\$0	\$105,566,636
Revenue:										
Ad Valorem Property Taxes	108,444,693	6,314,626	429,456							115,188,775
Tuition and Fees	28,704,855			4,381,380	146,000	414,000		2,097,627	2,696,940	38,440,802
State Aid	23,624,553									23,624,553
Other Income	2,583,499			1,715,400				15,500		4,314,399
Investment Income	1,000,000	70,000		25,000			50,000	10,000		1,155,000
Grants & Restricted					41,000				28,410,060	28,451,060
Auxiliary Sales							10,686,000			10,686,000
	164,357,600	6,384,626	429,456	6,121,780	187,000	414,000	10,736,000	2,123,127	31,107,000	221,860,589
Expense:										
Salaries and Benefits	120,976,907			3,308,738	71,279	303,112	5,862,133	259,806	1,500,000	132,281,975
<b>Current Operating &amp; Grant</b>	31,588,861		300,000	4,330,038	40,286	497,900	6,498,252	2,115,303	25,000,000	70,370,640
Capital	11,954,452	2,000,000		274,071		5,000	41,665	0	3,000,000	17,275,188
Debt Service	3,688,113	1,978,250					0	0	1,607,000	7,273,363
	168,208,333	3,978,250	300,000	7,912,847	111,565	806,012	12,402,050	2,375,109	31,107,000	227,201,166
Budgeted unencumbered										
cash balance 6/30/21	\$93,370,682	\$5,438,843	\$853,822	(\$313,507)	\$952,804	(\$466,184)	\$264,440	\$125,159	\$0	\$100,226,059
Mill Levy	8.586	.501	.034							9.121

#### JOHNSON COUNTY COMMUNITY COLLEGE ACTUAL RESULTS - 5 YEAR HISTORY GENERAL/PTE FUNDS

	Actual <u>FY 2015</u>	Actual <u>FY 2016</u>	Actual <u>FY 2017</u>	Actual <u>FY 2018</u>	Actual <u>FY 2019</u>
Revenue:					
Ad Valorem Property Taxes	\$79,742,044	\$85,397,219	\$90,525,039	\$96,802,569	\$100,634,074
Tuition and Fees	30,153,846	30,110,838	30,339,804	29,111,061	28,156,437
State Aid	22,655,883	23,271,590	22,340,304	22,705,240	23,491,979
Other Income	2,807,893	2,625,407	3,099,697	3,351,398	2,614,476
Investment Income	68,499	184,775	489,967	1,183,354	2,176,510
	135,428,165	141,589,829	146,794,811	153,153,622	157,073,476
Expense:					
Salaries and Benefits	\$100,251,178	\$103,612,762	\$103,512,226	\$109,414,372	\$106,470,363
<b>Current Operating &amp; Grants</b>	21,430,696	21,633,178	24,517,842	25,111,749	26,130,125
Capital	5,163,884	7,986,786	6,022,852	7,414,336	12,086,806
Debt Service	1,001,028	977,181	1,029,889	2,149,263	3,334,789
	127,846,786	134,209,907	135,082,809	144,089,720	148,022,083
Actual Expenditure Rate	91%	94%	92%	96%	94%
Contribution to Reserves	\$7,581,379	\$7,379,922	\$11,712,002	\$9,063,902	\$9,051,393

#### JOHNSON COUNTY COMMUNITY COLLEGE COMPARATIVE BUDGETS GENERAL/PTE FUNDS

	Actual <u>FY 2019</u>	Budget FY 2020	Estimated FY 2020	Proposed Budget FY 2021	Estimated FY 2021	% Change '21 Budget to '20 Budget
Revenue:						
Ad Valorem Property Taxes	\$100,634,074	\$103,553,406	\$103,553,406	\$108,444,693	\$108,444,693	5%
Tuition and Fees	28,156,437	29,037,078	27,585,224	28,704,855	28,704,855	-1%
State Aid	23,491,979	22,541,479	23,600,000	23,624,553	23,624,553	5%
Other Income	2,614,476	2,541,796	2,541,796	2,583,499	2,583,499	2%
Investment Income	2,176,510	900,000	1,800,000	1,000,000	1,000,000	11%
	157,073,476	158,573,759	159,080,426	164,357,600	164,357,600	4%
Expense:						
Salaries and Benefits	\$106,470,363	\$122,458,917	\$116,335,971	\$120,976,907	\$114,928,062	-1%
<b>Current Operating &amp; Grants</b>	26,130,125	29,774,475	27,988,007	31,588,861	30,009,418	6%
Capital	12,086,806	18,955,896	18,197,660	11,954,452	11,356,729	-37%
Debt Service	3,334,789	1,977,863	1,977,863	3,688,113	3,503,707	86%
	148,022,083	173,167,151	164,499,501	168,208,333	159,797,916	-3%
Actual Expenditure Rate	94%		95%		95%	
Contribution to (Use of) Reserves	\$9,051,393	(\$14,593,392)	(\$5,419,075)	(\$3,850,733)	\$4,559,684	

#### **Budgeted Use of General Fund Reserves in FY 2021:**

The FY 2021 budget proposes expenses in excess of revenues by approximately \$4 million. This is largely due to a \$6 million capital allocation to begin the planned phased renovation of Science Labs. This multi-year project is expected to cost approximately \$30 million and will be funded through use of General Fund reserves.

#### **Budgeted Use of General Fund Reserves in FY 2020:**

The FY 2020 budget proposed expenses in excess of revenues by \$14.5 million. This was due to two large, one-time appropriations in FY 2020, which followed several years of adding to General Fund reserves. As shown on the previous page, over the past five years the College has contributed over \$40 million to General Fund reserves after the five preceding years in which reserve balances diminished.

**New Voluntary Retirement Benefit:** In March 2019, the Board of Trustees approved a new permanent benefit for eligible full-time employees. The benefit provides a payment upon retirement to employees eligible to retire under the Kansas Public Employees Retirement System (KPERS). Payments are based on accrued sick leave and years of service. In order to establish the accrual for this new benefit, the total eligible amount of \$5.8 million was budgeted as an employee benefit cost in FY 2020 and included in the Salaries and Benefits total of \$122.5 million above.

**Final Obligation to Approved Facilities Master Plan:** In October 2016, the Board of Trustees approved the \$110 million Facilities Master Plan to transform campus facilities and to ensure their relevancy and quality for students for decades to come. The Plan called for various funding sources to support building projects, including the use of \$25 million from General Fund reserves. FY 2020 represents the final and largest budgeted amount to support those projects. A total of \$15 million for Facilities Master Plan projects is budgeted within the Capital amount of \$18.9 million above. The amount budgeted in FY 2019 was \$7 million.

### JOHNSON COUNTY COMMUNITY COLLEGE COMPARATIVE BUDGETS CAPITAL OUTLAY & CAPITAL OUTLAY DEBT SERVICE FUNDS

	Actual FY 2019	Budget FY 2020	Estimated FY 2020	Proposed Budget FY 2021	Estimated FY 2021	% Change '21 Budget to '20 Budget
Revenue:						
Ad Valorem Property Taxes	\$5,763,282	\$5,996,431	\$5,996,431	\$6,314,626	\$6,314,626	5%
Investment Income	217,473	50,000	100,000	70,000	70,000	40%
	5,980,755	6,046,431	6,096,431	6,384,626	6,384,626	6%
Expense:						
Capital	\$7,918,239	\$6,938,500	\$6,938,500	\$2,000,000	\$2,000,000	-71%
Debt Service	1,957,881	1,983,500	1,983,500	1,978,250	1,978,250	0%
	9,876,120	8,922,000	8,922,000	3,978,250	3,978,250	-55%
Actual Expenditure Rate	96%		100%		100%	
Contribution to (Use of) Reserves	(\$3,895,365)	(\$2,875,569)	(\$2,825,569)	\$2,406,376	\$2,406,376	

### JOHNSON COUNTY COMMUNITY COLLEGE COMPARATIVE BUDGETS ADULT SUPPLEMENTARY EDUCATION FUND

	Actual <u>FY 2019</u>	Budget FY 2020	Estimated FY 2020	Proposed Budget FY 2021	Estimated FY 2021	% Change '21 Budget to '20 Budget
Revenue:						_
Tuition and Fees	\$3,685,316	\$4,102,183	\$4,102,183	\$4,381,380	\$4,381,380	7%
Investment and Other Income	1,674,841	1,774,900	1,774,900	1,740,400	1,740,400	-2%
	5,360,157	5,877,083	5,877,083	6,121,780	6,121,780	4%
Expense:						
Salaries and Benefits	\$2,230,273	\$3,378,662	\$2,871,863	\$3,308,738	\$2,646,990	-2%
Current Operating	2,813,052	4,481,686	3,271,631	4,330,038	3,464,030	-3%
Capital	224,418	165,520	132,416	274,071	219,257	66%
	5,267,743	8,025,868	6,275,909	7,912,847	6,330,278	-1%
Actual Expenditure Rate	67%		78%		80%	
Contribution to (Use of) Reserves	\$92,414	(\$2,148,785)	(\$398,826)	(\$1,791,067)	(\$208,498)	

#### JOHNSON COUNTY COMMUNITY COLLEGE COMPARATIVE BUDGETS AUXILIARY ENTERPRISE FUND

	Actual <u>FY 2019</u>	Budget FY 2020	Estimated FY 2020	Proposed Budget FY 2021	Estimated FY 2021	% Change '21 Budget to '20 Budget
Revenue:	¢40,404,072	644 247 000	ć0 074 240	¢40.000.000	¢40.000.000	F0/
Auxiliary Sales	\$10,481,073	\$11,217,800	\$8,974,240	\$10,686,000	\$10,686,000	-5%
Investment Income	78,171	50,000	50,000	50,000	50,000	0%
	10,559,244	11,267,800	9,024,240	10,736,000	10,736,000	-5%
Expense:						
Salaries and Benefits	\$4,919,176	\$5,732,377	\$5,159,139	\$5,862,133	\$5,275,920	2%
Current Operating	6,075,630	6,517,952	5,214,362	6,498,252	5,848,427	0%
Capital	582,204	100,072	90,065	41,665	37,499	-58%
•	11,577,010	12,350,401	10,463,566	12,402,050	11,161,845	0%
Actual Expenditure Rate	90%		85%		90%	
Contribution to (Use of) Reserves	(\$1,017,766)	(\$1,082,601)	(\$1,439,326)	(\$1,666,050)	(\$425,845)	

#### JOHNSON COUNTY COMMUNITY COLLEGE COMPARATIVE BUDGETS STUDENT ACTIVITY FUND

	Actual <u>FY 2019</u>	Budget <u>FY 2020</u>	Estimated FY 2020	Proposed Budget FY 2021	Estimated FY 2021	% Change '21 Budget to '20 Budget
Revenue:						
Tuition and Fees	\$2,248,250	\$2,114,000	\$2,114,000	\$2,097,627	\$2,097,627	-1%
Investment and Other Income	40,320	28,000	28,000	25,500	25,500	-9%
·	2,288,570	2,142,000	2,142,000	2,123,127	2,123,127	-1%
Expense:						
Salaries and Benefits	\$396,932	\$348,353	\$313,518	\$259,806	\$246,816	-25%
Current Operating	596,750	738,673	664,806	776,755	\$737,917	5%
Capital	0	0	0	0	\$0	0%
Grants/Scholarships	1,194,366	1,338,548	1,204,693	1,338,548	\$1,271,621	0%
·	2,188,048	2,425,574	2,183,017	2,375,109	2,256,354	-2%
Contribution to (Use of) Reserves	\$100,522	(\$283,574)	(\$41,017)	(\$251,982)	(\$133,227)	

#### FY 2020-21 BUDGET

#### **GENERAL FUND 0201**

#### ORGANIZATION SUMMARY BY ACCOUNT TYPE

	FY 2019-20 Budget						FY 2020-21 Budget Proposed						
	SALARIES &	CURRENT	0.0	DEBT		-0-11	SALARIES &	CURRENT	0.0	DEBT	0044		%
ORG ORGANIZATION NAME	BENEFITS	OPERATING 1 000	CAPITAL	SERVICE	GRANTS	TOTAL	BENEFITS 041,979	OPERATING 1 000	CAPITAL	SERVICE	GRANTS	TOTAL	CHANGE
1101 Business Administration	960,352	1,900				962,252	941,878	1,900				943,778	-1.9%
1102 Journalism & Media Comm	339,854	8,450	2 000			348,304	347,795	42,850	2 000			390,645	12.2%
1103 Fine Arts	713,156	47,665	3,000			763,821	760,923	38,336	3,000			802,259	5.0%
1104 English	4,345,089	35,500				4,380,589	3,988,720	18,000				4,006,720	-8.5%
1105 Foreign Languages	876,236	2,750				878,986	893,364	2,000				895,364	1.9%
1106 Communication Studies	1,310,382	6,600				1,316,982	1,390,250	1,050				1,391,300	5.6%
1108 Theater	495,681	52,500	35,000			583,181	484,561	63,350				547,911	-6.0%
1109 Music	642,749	25,830				668,579	660,159	49,434				709,593	6.1%
1110 Architecture	233,455	2,585				236,040	236,861	1,525				238,386	1.0%
1111 Mathematics	4,366,591	36,700				4,403,291	4,498,602	37,200				4,535,802	3.0%
1112 Engineering	120,299	1,000				121,299	120,302	1,000				121,302	0.0%
1113 Humanities	1,250,341	4,000				1,254,341	1,266,066	1,000				1,267,066	1.0%
1115 Sciences	40,310	46,800				87,110	44,333	47,600				91,933	5.5%
1116 Physical Science	177,059	1,000				178,059	187,859	1,500				189,359	6.3%
1117 Health & Wellness	1,065,713	43,230	24,200			1,133,143	1,081,835	85,650	63,800			1,231,285	8.7%
1118 Astronomy	238,959	2,100				241,059	238,693	6,689				245,382	1.8%
1119 History	1,053,185	6,500				1,059,685	1,055,980	4,000				1,059,980	0.0%
1120 Political Science	349,283	6,400				355,683	343,139	5,400				348,539	-2.0%
1121 Anthropology	375,607	5,900				381,507	377,637	5,000				382,637	0.3%
1122 Psychology	1,148,019	3,000				1,151,019	1,095,891	0				1,095,891	-4.8%
1123 Sociology	914,019	4,150				918,169	902,891	3,450				906,341	-1.3%
1124 Internatl Archaeological Field Sch	3,352	6,350				9,702	3,460	6,400				9,860	1.6%
1125 Reading	575,431	6,750				582,181	596,027	750				596,777	2.5%
1126 Economics	852,625	100				852,725	849,575	150				849,725	-0.4%
1127 Human Sciences	979,034	57,980				1,037,014	1,193,529	58,200				1,251,729	20.7%
1128 Biology	1,253,015	50,600	42,755			1,346,370	1,130,348	71,100				1,201,448	-10.8%
1129 Chemistry	1,752,609	51,100				1,803,709	1,751,048	58,874	88,000			1,897,922	5.2%
1130 Geosciences	325,681	2,200				327,881	326,751	1,000				327,751	0.0%
1131 Organismal Biology	165,303	4,500				169,803	164,825	4,500				169,325	-0.3%
1132 Physics	472,683	8,500				481,183	477,381	2,500				479,881	-0.3%
1133 Environmental Science	354,541	13,500				368,041	349,894	13,500				363,394	-1.3%
1135 English for Academic Purposes							278,694	2,200				280,894	100.0%
1201 Fashion Merchandising & Design	509,161	14,600				523,761	508,637	11,600				520,237	-0.7%
1202 Accounting	1,038,426	3,150				1,041,576	1,037,356	3,150				1,040,506	-0.1%
1203 Marketing Management	359,211	2,850				362,061	379,334	3,000				382,334	5.6%
1204 Business Office Technology	182,994	1,550				184,544	185,344	1,200				186,544	1.1%
1205 Hospitality Management	1,562,147	241,500				1,803,647	1,592,738	242,950				1,835,688	1.8%
1206 Legal Studies	573,140	4,070				577,210	572,582	4,070				576,652	-0.1%
1207 Information Systems	1,180,905	3,000				1,183,905	1,319,838	3,000				1,322,838	11.7%
1208 Graphic Design	732,161	24,600				756,761	732,849	24,300				757,149	0.1%
1210 Automotive Technology	569,855	48,205	60,000			678,060	540,198	31,350	60,000			631,548	-6.9%
1211 Computer Drafting & Design	414,095	12,200	,			426,295	507,875	10,700	,			518,575	21.6%
1212 Electronics Technology	162,492	15,000				177,492	168,256	84,200	80,100			332,556	87.4%
1214 Fire Science	234,802	66,405				301,207	232,053	70,980	55,200			303,033	0.6%
1215 Administration of Justice	387,739	1,600				389,339	404,204	1,100				405,304	4.1%
1216 Police Academy	141,204	23,500				164,704	142,554	23,500				166,054	0.8%
1	1 11,204	_5,550			47	_0 1,7 0 4	_ 12,334	_5,500				_50,054	J.570

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET

#### GENERAL FUND 0201

#### **ORGANIZATION SUMMARY BY ACCOUNT TYPE**

	FY 2019-20 Budget						FY 2020-21 Budget Proposed						
	SALARIES &	CURRENT		DEBT			SALARIES &	CURRENT		DEBT			%
ORG ORGANIZATION NAME	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	CHANGE
1218 Dental Hygiene	694,944	76,140	166,000			937,084	698,690	103,865				802,555	-14.4%
1219 Nursing	1,651,545	57,640	10,000			1,719,185	1,643,737	62,230	15,000			1,720,967	0.1%
1220 Emergency Medical Science	1,060,891	149,550				1,210,441	1,094,756	168,135	88,000			1,350,891	11.6%
1221 Dental Health on Wheels	127,400	7,700				135,100	128,181	12,000	5,600			145,781	7.9%
1223 Interior Merchandising & Design	441,998	17,000				458,998	443,803	15,600				459,403	0.1%
1224 Fine Art Photography/Film	321,572	43,134				364,706	310,138	44,880				355,018	-2.7%
1225 HVAC	344,941	50,000				394,941	346,786	42,100	10,800			399,686	1.2%
1226 Metal Fab (Welding) Technology	289,414	30,500				319,914	390,212	31,000				421,212	31.7%
1229 Industrial Technology	139,612	1,700				141,312	124,405	1,700				126,105	-10.8%
1231 Computer Support Specialist	364,902	2,500				367,402	370,194	2,500				372,694	1.4%
1237 Desktop Publishing	211,073	1,100				212,173	202,726	800				203,526	-4.1%
1238 Neurodiagnostic Technology	110,191	30,800	40,800			181,791	118,065	42,300				160,365	-11.8%
1241 Respiratory Care	230,180	50,955	27,300			308,435	253,735	50,100	51,900			355,735	15.3%
1243 Practical Nursing	742,063	66,470				808,533	827,669	54,850				882,519	9.2%
1244 Cosmetology	697,624	147,074				844,698	685,249	74,989	29,995			790,233	-6.4%
1247 Entrepreneurship	137,115	,				137,115	49,740	,	,			49,740	-63.7%
1253 Biotechnology	95,555	23,500				119,055	2,920	20,500				23,420	-80.3%
1256 Zamierowski Endowed Professorship	76,096	-,				76,096	52,480	,,,,,,,				52,480	-31.0%
1259 Web Applications	477,757	1,800				479,557	570,582	1,800				572,382	19.4%
1262 Healthcare Information Systems	293,873	27,240				321,113	298,840	27,837				326,677	1.7%
1263 Sustainable Agriculture	11,137	1,700				12,837	15,138	2,000				17,138	33.5%
1267 Medical Info Revenue Mgmt	152,833	1,550				154,383	152,666	1,685				154,351	0.0%
1268 Health Occupations	541,261	182,100				723,361	680,603	196,500				877,103	21.3%
1271 Vocational Improvements	70,520	102,100				70,520	47,479	130,300				47,479	-32.7%
1272 Vocational Capital Outlay	70,320	335,000				335,000	47,473	335,000				335,000	0.0%
1273 Technology Equipment Grant		37,500				37,500		37,500				37,500	0.0%
1274 Horticulture	206,477	63,685	32,500			302,662	210,836	46,500				257,336	-15.0%
	,		32,300			,	•					219,821	23.6%
1275 Construction Management Tech	176,594	1,200	70,000			177,794	218,821	1,000					-34.8%
1277 Railroad Industrial Technology	911,086	18,815	78,000			1,007,901	593,790	63,000				656,790	
1278 Information Technology	1,000,990	15,000	190,000			1,205,990	971,761	18,000	20.000			989,761	-17.9%
1279 Electrical Technology	406,707	30,000				436,707	366,681	41,000	20,000			427,681	-2.1%
1280 Education	278,605	8,000				286,605	277,377	6,500				283,877	-1.0%
1281 Dir Early Collg, Comm Outrch & STEM	255,099	26,365				281,464	257,858	26,265				284,123	0.9%
1283 Railroad Mechanical Operations	281,980	3,000				284,980	271,252	3,500				274,752	-3.6%
1286 NARS	149,629	1,159,500				1,309,129	135,949	925,650				1,061,599	-18.9%
1287 Game Development	322,639	800				323,439	414,795	800				415,595	28.5%
1288 Animation	285,259	2,300				287,559	360,841	1,800				362,641	26.1%
1289 Industrial Maintenance	136,814	15,000				151,814	174,520	21,500	33,000			229,020	50.9%
1291 Interpreting for Professions	39,824					39,824	38,927	500				39,427	-1.0%
1294 Plumbing Technology							158,449	50,000				208,449	100.0%
1404 Transportation-Continuing Ed		2,400				2,400		2,400				2,400	0.0%
1410 CC Programming - Box Office	171,103					171,103	169,240	0				169,240	-1.1%
1416 Continuing Education	272,666	6,800				279,466	275,273	7,800				283,073	1.3%
1421 Adult Education & Literacy	533,104	33,825				566,929	529,633	38,521				568,154	0.2%
1441 CC Sales and Marketing	211,243					211,243	214,113					214,113	1.4%
1442 CC Operations	817,944					817,944	741,687					741,687	-9.3%
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#### FY 2020-21 BUDGET

#### **GENERAL FUND 0201**

#### ORGANIZATION SUMMARY BY ACCOUNT TYPE

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ORG ORGANIZATION NAME	SALARIES & BENEFITS	CURRENT OPERATING	CAPITAL	DEBT SERVICE	GRANTS	TOTAL	SALARIES & BENEFITS	CURRENT OPERATING	CAPITAL	DEBT SERVICE	GRANTS	TOTAL	% CHANGE
1443 CC Art Education	116,623					116,623	117,738					117,738	1.0%
1450 Accelerating Opportunity - Kansas	77,089	6,480				83,569	94,428	5,860				100,288	20.0%
1458 Adult Education	552	0, .00				552	3 ., .20	3,000				200,200	-100.0%
1482 Dollar General Grant	528					528							-100.0%
1488 Sports Clinics	19,438					19,438	59,402	5,000				64,402	231.3%
1492 JCAE Bridges	24,136	4,134				28,270	19,547	1,000				20,547	-27.3%
1501 Academic Achievement Center	658,204	8,000				666,204	732,130	5,100				737,230	10.7%
1502 Math Resource Center	542,115	5,300				547,415	550,167	3,300				553,467	1.1%
1503 College Now	2,649	2,082,337				2,084,986	0	2,086,333				2,086,333	0.1%
1504 Writing Center	517,520	8,300				525,820	520,970	6,300				527,270	0.3%
1505 ASL English Interpreter Prep	506,296	8,200				514,496	406,060	5,000				411,060	-20.1%
1506 College Success	542,991	9,000				551,991	595,990	6,774				602,764	9.2%
1516 Anatomy Open Lab	13,758	28,200				41,958	48,818	19,475				68,293	62.8%
1517 Science Resource Center	373,981	4,000				377,981	430,145	4,500				434,645	15.0%
1519 Language Resource Center	63,353	3,000				66,353	67,748	2,500				70,248	5.9%
3103 KSBDC	281,186	50,603				331,789	181,485	50,603				232,088	-30.0%
3109 KSBDC Workshop/Prog Dev Fund	4,140	30,003				4,140	1,272	30,003				1,272	-69.3%
3113 Misc Instructional Workshop Account	203					203	1,272					1,272	-100.0%
3126 PTAC-Procurement Tech Assist Center	25,332					25,332	14,846					14,846	-41.4%
3321 Professional Recital Series	,	12,000				16,325	4,325	12,000				16,325	0.0%
3342 Kansas Studies Institute	4,325	•					•	•				82,288	
	34,896	30,500				65,396	37,788	44,500					25.8%
3345 Center for American Indian Studies 3348 American Indian Studies	18,768	21 250				18,768	10,576	21 250				10,576	-43.7% 0.0%
	252 172	21,250				21,250	200 200	21,250				21,250	
3350 Collaboration Center	252,173	35,600	220 (41			287,773	268,200	45,600	220 627	,		313,800	9.0%
4102 Library	1,465,061	519,417	238,641			2,223,119	1,375,123	528,822	238,637			2,142,582	-3.6%
4202 Nerman Museum	742,684	328,954				1,071,638	749,547	352,954				1,102,501	2.9%
4301 Creative & Content Department	854,850	54,450	422.000			909,300	833,680	52,850				886,530	-2.5%
4302 Document Services	771,777	546,575	133,000			1,451,352	754,868	666,575				1,421,443	-2.1%
4303 Administrative Photography	83,359	5,400				88,759	84,665	7,900				92,565	4.3%
4305 Digital Department	528,913	3,850				532,763	531,096	3,700	45.400			534,796	0.4%
4311 Audio Visual Services	526,034	484,605	00.500			1,010,639	530,549	522,050	45,100			1,097,699	8.6%
4312 Video Services	1,129,799	118,363	99,500			1,347,662	1,104,527	116,450	81,000			1,301,977	-3.4%
4314 Educational Tech/Distance Learning	616,060	41,500				657,560	619,936	31,300				651,236	-1.0%
4321 College Communication / Planning	599,006	835,900				1,434,906	608,701	890,274				1,498,975	4.5%
4322 50th Anniversary Events	2 202 475	107,500				107,500	2 224 452	440 500				2 422 252	-100.0%
4401 Academic Technology Services	2,992,475	118,500				3,110,975	3,021,468	118,500				3,139,968	0.9%
4408 Inst Information Technology Plans		815,000				815,000		893,800				893,800	9.7%
4601 VP Academic Affairs / CAO	578,352	165,950				744,302	541,213	196,459				737,672	-0.9%
4603 Curriculum & Academic Scheduling	162,346	6,000				168,346	163,899	5,500				169,399	0.6%
4604 Dean of Business	311,824	37,750				349,574	314,752	40,350				355,102	1.6%
4605 Dean, Arts, Humanities&Soc Sciences	365,143	32,300				397,443	400,258	63,800				464,058	16.8%
4606 Dean Health Care, Pub Safe&Wellness	260,186	6,100				266,286	262,773	6,100				268,873	1.0%
4610 Dean, Communications	266,217	12,300				278,517	257,558	11,450				269,008	-3.4%
4611 Staff Development	543,317	516,500				1,059,817	508,756	374,000				882,756	-16.7%
4612 AVP Continuing Education							20,031	102,000				122,031	100.0%
4613 Dean, Continuing Education	916,540	14,500				931,040	912,430	14,500				926,930	-0.4%
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#### FY 2020-21 BUDGET

#### **GENERAL FUND 0201**

#### ORGANIZATION SUMMARY BY ACCOUNT TYPE

FY 2019-20 Budget FY 2020-21 Budget Proposed

	FY 2019-20 Budget					FY 2020-21 Budget Proposed						_	
000	SALARIES &	CURRENT	0.00	DEBT	0044		SALARIES &	CURRENT	0.4.0	DEBT	001117		%
ORG ORGANIZATION NAME	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	CHANGE
4614 Director RR Operations	149,239	17,125				166,364	150,666	12,325				162,991	-2.0%
4615 Artistic Director, Performing Arts	196,419					196,419	198,439					198,439	1.0%
4616 Professor/Dean, English	80,877	19,000				99,877	79,067	33,000				112,067	12.2%
4619 Dean, Industrial Technology	281,399	27,500				308,899	283,905	23,800	10,000			317,705	2.9%
4625 Asst. Dean Comp Sci/Info Tech	226,914	31,400				258,314	229,345	30,400				259,745	0.6%
4627 Director Nursing	223,894	2,000				225,894	203,639	2,000				205,639	-9.0%
4628 Director Dental Hygiene	211,320	6,000				217,320	213,669	5,500				219,169	0.9%
4629 Dir, Emergency Medical Science	200,873	5,300				206,173	202,064	5,495				207,559	0.7%
4630 Dean, Mathematics	120,924					120,924	122,047					122,047	0.9%
4631 Dean Science	617,311	11,500				628,811	627,476	21,500				648,976	3.2%
4632 Director, Resp Care/Neuro Tech	200,904	6,100				207,004	200,643	8,600				209,243	1.1%
4633 Assoc Vice Pres, Academic Affairs	271,166	4,900				276,066	273,311	7,400				280,711	1.7%
4634 Prof/Director HW	55,170					55,170	59,714					59,714	8.2%
4635 Community Outreach - Credit Inst	44,619	31,600				76,219	44,287	32,100				76,387	0.2%
4636 Dir Prac Nursg & Health Occupations	124,590	6,700				131,290	125,782	9,400				135,182	3.0%
4637 Dean, Academic Support	255,325	56,000				311,325	301,461	135,400				436,861	40.3%
4638 Continuing Education Operations	248,633	,				248,633	225,853	,				225,853	-9.2%
4642 Learner Engagement & Success	181,190	12,300				193,490	172,975	13,800				186,775	-3.5%
4644 Grants Leadership & Development	309,705	17,857				327,562	312,989	17,857				330,846	1.0%
4645 OHEC Building Manager	178,532	750				179,282	180,231	750				180,981	0.9%
4646 Dean, Career & Tech Educ Transition	205,798	5,000				210,798	198,788	4,750				203,538	-3.4%
4648 Faculty Development	278,314	231,945				510,259	387,313	231,945				619,258	21.4%
4649 College Grant Match	278,314	231,343			118,000	118,000	81,098	231,943			175,593	256,691	117.5%
4710 Assess, Eval, Inst Outcomes	224,462	20,275			118,000	244,737	227,096	38,275			175,595	265,371	8.4%
4714 NSF Creating Pathways/Big Data Cntr	554	20,273				554 554	227,090	30,273				203,371	-100.0%
4716 NSF/AACC MentorLinks Program	730					730							-100.0%
	886					886							-100.0%
4717 KBOR-Integrating Adult Education							CEC					CEC	
4718 NEH-Humanities Initiatives	5,745	F7 200				5,745	656	42.000				656	
4801 Developing Programs	8,590	57,200				65,790	8,590	42,800				51,390	
4809 ABE Staff Development Grant	513					513							-100.0%
4812 Foundation Awards Account	1,626					1,626							-100.0%
4816 Nell Mitchell Wellness Fund	3,252					3,252							-100.0%
4822 NSF-IUSE STEM Faculty and DBER	7,483					7,483							-100.0%
5101 Student Success & Engagement	334,780	68,700				403,480	320,781	65,700				386,481	-4.2%
5102 Student Services & Success	256,461	98,280				354,741	270,572	83,280				353,852	-0.3%
5103 Orient. & New Stu. Retention	431,607	14,050				445,657	435,268	16,550				451,818	1.4%
5104 Admissions	1,113,355	39,944				1,153,299	1,041,540	73,044				1,114,584	-3.4%
5105 Records	1,344,658	30,000				1,374,658	1,214,036	38,250				1,252,286	-8.9%
5106 International & Immigrant Stu Serv	430,308	20,175				450,483	425,626	20,335				445,961	-1.0%
5111 Access Services	680,551	43,490			91,000	815,041	689,347	95,050			85,000	869,397	6.7%
5112 CLEAR	256,509	8,150				264,659	296,891	10,950				307,841	16.3%
5114 Veteran & Military Resource Center	156,677	6,505				163,182	230,871	6,700				237,571	45.6%
5116 International Education	308,159	134,287				442,446	299,010	161,652				460,662	4.1%
5141 Model U.N.		16,000				16,000	•	16,000				16,000	0.0%
5201 Student Activities	752,486	1,800				754,286	736,026	1,800				737,826	-2.2%
5207 Athletics Director	456,880	68,296	6,200			531,376	457,439	97,700	8,000			563,139	1
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#### FY 2020-21 BUDGET

#### **GENERAL FUND 0201**

#### ORGANIZATION SUMMARY BY ACCOUNT TYPE

				Y 2019-20 E						20-21 Budg		a		
		SALARIES &	CURRENT		DEBT			SALARIES &	CURRENT		DEBT			%
ORG	ORGANIZATION NAME	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	CHANGE
	Center for Student Involvement	13,880					13,880							-100.0%
	Honors & Community Based Learning	239,523	34,225				273,748	332,997	22,175				355,172	
	Career Development Center	574,937	20,865				595,802	559,063	23,865				582,928	
	Testing & Assessment Services	771,114	111,550				882,664	793,330	82,700				876,030	-0.8%
	Counseling	3,091,212	45,285				3,136,497	3,241,893	45,285				3,287,178	
5308	Central Reg Dental Test Board Exams	203					203							-100.0%
5401	Student Financial Aid	1,687,070	81,000			155,690	1,923,760	1,683,791	106,000			160,000	1,949,791	1.4%
5601	Athletic Training	175,001	36,888				211,889	176,675	41,898				218,573	3.2%
5602	Baseball	157,680	35,635				193,315	132,799	27,635				160,434	-17.0%
5603	Men's Basketball	143,705	38,184				181,889	112,941	30,184				143,125	-21.3%
5604	Women's Basketball	122,543	29,951				152,494	124,183	29,949				154,132	1.1%
5607	Men's Soccer	123,144	21,172				144,316	127,368	21,377				148,745	3.1%
5608	Women's Soccer	123,144	21,172				144,316	127,368	21,377				148,745	3.1%
5609	Softball	116,941	18,790				135,731	121,106	18,790				139,896	3.1%
5612	Volleyball	125,314	26,572				151,886	126,980	23,697				150,677	-0.8%
6101	Board of Trustees Office	Í	173,500				173,500		173,500				173,500	0.0%
6102	Presidents Office	735,921	262,000				997,921	734,293	262,000				996,293	-0.2%
6104	Exec VP, Finance and Admin Services	421,606	114,700				536,306	376,213	114,900				491,113	-8.4%
	General Counsel	426,508	109,400				535,908	351,310	111,800				463,110	-13.6%
	College Operations & Continuing Edu	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	300,000				300,000	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	315,700				315,700	5.2%
	Institutional Research	468,368	97,870				566,238	485,824	73,978				559,802	-1.1%
	Institutional Effectiveness	290,920	48,440				339,360	269,590	83,500				353,090	
	Strategic Plan Initiatives		50,000				50,000	=55,555	500,000				500,000	
	Financial Services	787,094	697,400				1,484,494	782,284	696,750				1,479,034	-0.4%
	Employee Benefits	6,247,660	540,000				6,787,660	5,692,756	565,000				6,257,756	
6204	• •	280,017	8,775				288,792	283,576	6,100				289,676	
	Audit and Advisory Services	275,458	153,975				429,433	280,953	133,025				413,978	
	Bursar Operations	769,068	553,000				1,322,068	754,879	507,680				1,262,559	
	Accounts Payable	300,090	10,500				310,590	303,832	9,000				312,832	
	Budget Reallocation Pool	2,092,722	10,500				2,092,722	-172,520	3,000				-172,520	
	Human Resources	1,498,852	257,000				1,755,852	1,515,991	386,500				1,902,491	8.4%
	Wellness	12,976	5,100				18,076	12,976	5,050				18,026	
	Scheduling & Event Management	308,836	6,500				315,336	468,649	20,700				489,349	
	Sustainability Initiatives	52,832	0,300				52,832	31,990	20,700				31,990	
	Exec Director Sustainability	128,843	73,000				201,843	130,458	81,800	62,000	١		274,258	35.9%
	Police Department	2,948,560	101,889	82,000			3,132,449	3,100,885	158,600	96,000			3,355,485	7.1%
	Insurance and Risk Management	249,761	682,275	82,000			932,036			30,000	,			7.1%
	9		•					233,747	769,655				1,003,402	
	Security Access Control Systems	329,426	104,500				433,926	332,683	89,900				422,583	-2.6%
	Business Continuity	204,556	22.075				204,556	205,019	42,000				247,019	20.8%
	Procurement Services	622,844	32,075				654,919	737,427	40,864				778,291	18.8%
	Maintenance Pool	404.433	100,000				100,000	447.225	100,000	20.000			100,000	0.0%
b334	Warehouse / Postal Services	401,139	440,125	400.00-			841,264	417,285	447,991	30,000			895,275	6.4%
		110,339	110,100	130,000			350,439	112,435	110,100	67,000			289,535	-17.4%
	Transportation													- 00 00/
6351	Network & Data Center Operations	1,364,077					1,364,077	1,473,829	792,375	460,500	)		2,726,704	
6351 6356	•		43,615 4,000				1,364,077 237,900 208,055	1,473,829 196,423 206,007	95,064 4,350	460,500	)		2,726,704 291,487 210,357	22.5%

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET GENERAL FUND 0201

ORGANIZATION SUMMARY BY ACCOUNT TYPE

			1 2019-20 6						2020-21 Buuget Proposeu				
	SALARIES &	CURRENT		DEBT			SALARIES &	CURRENT		DEBT			%
ORG ORGANIZATION NAME	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	BENEFITS	OPERATING	CAPITAL	SERVICE	GRANTS	TOTAL	CHANGE
6401 Enterprise Application Support	1,846,589	3,046,667	182,000			5,075,256	1,622,959	2,171,895				3,794,854	-25.2%
6403 Chief Information Officer	298,551	1,315,750				1,614,301	454,027	1,457,533				1,911,560	18.4%
6404 Admin Information Technology Plans		385,000				385,000		377,350				377,350	-2.0%
6405 Dir., Client Support Services	1,781,039	85,600				1,866,639	1,783,305	28,350				1,811,655	-2.9%
6406 Information Technology Security	432,325	124,225				556,550	444,028	153,700				597,728	7.4%
6407 Project Management Office	391,098					391,098	395,332	202,218				597,550	52.8%
6531 Institutional Advancement	717,075	95,000				812,075	723,450	90,500				813,950	0.2%
6706 Continuing Education Registration	196,523	5,600				202,123	196,814	1,000				197,814	-2.1%
7102 Dir., Campus Services	529,739	643,800	1,673,000			2,846,539	466,422	645,000	3,370,620			4,482,042	57.5%
7201 Maintenance	2,125,312	536,555				2,661,867	2,143,823	550,225	80,000			2,774,048	4.2%
7202 Interior Services		331,500	50,000			381,500		331,500	86,000			417,500	9.4%
7301 Housekeeping Services	3,052,226	1,551,200	51,000			4,654,426	3,091,470	1,582,432	32,400			4,706,302	1.1%
7401 Utilities		3,257,000				3,257,000		3,280,000				3,280,000	0.7%
7501 Grounds	682,303	140,700	118,000			941,003	694,792	135,400	120,000			950,192	1.0%
7707 WLB Remodeling			2,100,000			2,100,000			250,000			250,000	-88.1%
7708 Student Center Renovations			1,807,000			1,807,000							-100.0%
7714 ADA Campus Modifications		14,000				14,000		14,000				14,000	0.0%
7715 ATB Remodeling			11,000,000		1	1,000,000							-100.0%
7725 SCI Remodeling									6,000,000			6,000,000	100.0%
7745 Information Technigy Infrastructure		330,000	576,000			906,000		530,000	368,000			898,000	-0.9%
7829 Series 17 COP P&I (Arts & CTE)				1,977,863		1,977,863				3,688,113		3,688,113	86.5%
8120 NSF-Schlrshp-Sci, Tech, Eng & Math	6,197					6,197	743					743	-88.0%
9101 Dining Services							791					791	100.0%
9104 Child Development Center	432,925					432,925	439,805					439,805	1.6%
9111 The Market							148					148	100.0%
9117 Cafe Tempo							49					49	100.0%
Grand Total	122,458,917	29,409,785	18,955,896	1,977,863	364,690 17	3,167,151	120,976,907	31,168,268	11,954,452	3,688,113	420,593 10	58,208,333	-2.9%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET GENERAL FUND 0201 ACCOUNT CODE SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
Salaries & Benefits		FT Reg. Salaried	20,992,797	21,205,077	212,280	1.0%
		FT Reg. Faculty	27,139,737	27,002,931	-136,806	-0.5%
	52030	FT Reg. Hourly	12,883,552	12,583,478	-300,074	-2.3%
	52050	FT Temp. Salaried	256,716	292,483	35,767	13.9%
	52060	FT Temp. Faculty Salaried	545,542	440,954	-104,588	-19.2%
	52070	FT Temp. Hourly	73,498	79,772	6,274	8.5%
	52090	Vacation Adjustment Expense	350,000	350,000	0	0.0%
	52091	Retirement Incentive Expense	5,950,000	598,000	-5,352,000	-89.9%
	52110	PT Credit Instruction Sup Cont	11,931,968	12,380,281	448,313	3.8%
	52130	PT Noncredit Instruction Sup Cont	254,840	245,873	-8,967	-3.5%
	52140	Overload Credit Instrction Sup Cont	1,828,619	1,855,972	27,353	1.5%
	52141	Substitute Pay Sup Cont	138,456	125,850	-12,606	-9.1%
	52150	PT Reg. Hourly	6,634,932	6,739,061	104,129	1.6%
	52160	PT Temp. Hourly	2,805,279	2,818,182	12,903	0.5%
	52170	Temporary Office Aides	20,291	8,880	-11,411	-56.2%
	52180	Overtime	341,138	389,535	48,397	14.2%
	52181	Overtime Charge-backs	-20,600	-12,000	8,600	-41.7%
	52190	Other Supplemental Compensation	1,184,775	1,383,528	198,753	16.8%
	52210	College Work Study	76,870	80,000	3,130	4.1%
	52310	Spotlight Awards Salaried	10,000	10,000	0	0.0%
	52320	Distinguished Status, Faculty	30,000	50,000	20,000	66.7%
	52330	EXCEL Awards - Hourly	10,500	10,500	0	0.0%
	52350	Severance Pay	100,000	100,000	0	0.0%
	52410	Communication Stipend	106,121	128,819	22,698	21.4%
	52680	Sabbatical Replacement Pool	127,926	122,608	-5,318	-4.2%
	52690	Salaries Contingency	-880,000	994,368	1,874,368	-213.0%
	52915	KPERS Employer	140,000	125,000	-15,000	-10.7%
	52920	Medical/Dental Insurance	587,660	1,725,388	1,137,727	193.6%
	52950	Worker's Compensation	86,103	87,320	1,217	1.4%
	52980	Fringe Benefits Chargeback	28,040,942	28,265,612	224,670	0.8%
		PT Reg. Salaried	711,257	789,435	78,178	11.0%
Salaries & Benefits				120,976,907		-1.2%
Current Operating	53020	Event Officials	60,820	62,500	1,680	2.8%
	53030	Legal Services	100,000	100,000	0	0.0%
	53040	Audit Services	80,000	80,000	0	0.0%
	53045	Collection Costs	85,000	90,000	5,000	5.9%
	53050	Insurance, Property/Casualty/Other	666,290	740,743	74,453	11.2%
	53060	Contracted Services	8,623,988	8,903,788	279,800	3.2%
	53065	SB 155 Shared Funding Payments	450,000	450,000	0	0.0%
	53110	Overnight Travel	1,040,653	1,152,684	112,031	10.8%
	53116	Travel - AQIP	4,500	8,000	3,500	77.8%
	53120	Staff Development Training & Travel	442,500	424,800	-17,700	-4.0%
	53121	Faculty Continuing Ed Grants	19,000	19,000	0	0.0%
	53122	Tuition Reimbursement	525,000	550,000	25,000	4.8%
		Same Day Travel	156,804	172,764	15,960	10.2%
	53150	Non-Capital Supplies and Materials	5,772,238	6,126,123	353,885	6.1%
	53160	Computer Software	352,000	0	-352,000	-100.0%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET GENERAL FUND 0201 ACCOUNT CODE SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
	53161	Computer Software & Licenses	2,434,460	3,323,793	889,333	36.5%
	53170	Technical Training	20,250	57,600	37,350	184.4%
	53180	Applicant Travel	15,000	15,000	0	0.0%
	53190	Recruiting Travel	25,632	25,632	0	0.0%
	53210	Printing, Binding & Publications	183,600	183,650	50	0.0%
	53220	Advertising and Promotions	856,500	882,500	26,000	3.0%
	53230	Memberships	355,723	367,263	11,540	3.2%
	53231	Accreditation Expenses	36,455	38,510	2,055	5.6%
	53270	Bad Debt Expense	450,000	400,000	-50,000	-11.1%
	53310	Electric	3,030,000	3,030,000	0	0.0%
	53320	Water	170,000	170,000	0	0.0%
	53330	Natural Gas	57,000	80,000	23,000	40.4%
	53340	Telephone	270,622	218,000	-52,622	-19.4%
	53350	Gasoline	60,000	60,000	0	0.0%
	53420	Subscriptions	430,607	513,062	82,455	19.1%
	53610	Rentals and Leases	623,779	636,171	12,392	2.0%
	53620	Repairs and Maintenance	539,600	751,766	212,166	39.3%
	53630	Freight	111,000	111,000	0	0.0%
	53640	Special Events	428,764	491,420	62,656	14.6%
	53641	Retirement Recognitions	10,000	10,000	0	0.0%
	53650	Postage	320,000	320,000	0	0.0%
	53690	Contingency	600,000	600,000	0	0.0%
	55610	Income Tax	2,000	2,500	500	25.0%
<b>Current Operating 1</b>			29,409,785	31,168,268	1,758,483	6.0%
Capital Items	54020	Remodeling and Renovations	1,723,000	3,456,620	1,733,620	100.6%
	54040	Library Books	177,750	186,637	8,887	5.0%
	54050	Furniture and Equipment	2,070,146	1,889,195	-180,951	-8.7%
	54065	Art Acquisitions	3,000	3,000	0	0.0%
	54080	Building Improvements	14,947,000	6,351,000	-8,596,000	-57.5%
	54090	Land Improvements	35,000	68,000	33,000	94.3%
Capital Items Total			18,955,896	11,954,452		-36.9%
Debt Service	57810	Principal Payments	115,000	1,875,000	1,760,000	1530.4%
	57820	Interest Payments	1,861,363	1,811,613	-49,750	-2.7%
	57830	Fee Payments	1,500	1,500	0	0.0%
<b>Debt Service Total</b>			1,977,863	3,688,113	1,710,250	86.5%
Grants	56010	Grants	209,000	260,593	51,593	24.7%
	56018	Foster Care & Killed on Duty Grant	80,000	80,000	0	0.0%
	56032	Federal SEOG Match	75,690	80,000	4,310	5.7%
Grants Total			364,690	420,593	55,903	15.3%
Grand Total			173,167,151	168,208,333	-4,958,818	-2.9%

#### FY 2020-21 BUDGET

#### CAPITAL OUTLAY (7111) & CAPITAL OUTLAY DEBT SERVICE (7332) FUNDS

ORGANIZATION SUMMARY BY ACCOUNT TYPE

FY 2019-20 Budget

FY 2020-21 Budget Proposed

ORG	ORGANIZATION NAME	CURRENT OPERATING	CAPITAL	DEBT SERVICE	TOTAL	CURRENT OPERATING	CAPITAL	DEBT SERVICE	TOTAL	% CHANGE
7102	Dir., Campus Services	803,500	1,835,000		2,638,500		2,000,000		2,000,000	-24.2%
7715	ATB Remodeling		2,900,000		2,900,000					-100.0%
7741	Billington Library Addition/Renovat		1,400,000		1,400,000					-100.0%
7828	Series 16 G/O P&I - Cap Outlay			1,983,500	1,983,500			1,978,250	1,978,250	-0.3%
Grand	Total	803,500	6,135,000	1,983,500	8,922,000		2,000,000	1,978,250	3,978,250	-55.4%

### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET

### CAPITAL OUTLAY (7111) & CAPITAL OUTLAY DEBT SERVICE (7332) FUNDS ACCOUNT CODE SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
Current Operating	53150	Non-Capital Supplies and Materials	303,500	0	-303,500	-100.0%
	53620	Repairs and Maintenance	500,000	0	-500,000	-100.0%
<b>Current Operating </b> 7	Γotal		803,500	0	-803,500	-100.0%
Capital Items	54050	Furniture and Equipment	600,000	0	-600,000	-100.0%
	54080	Building Improvements	5,535,000	2,000,000	-3,535,000	-63.9%
<b>Capital Items Total</b>			6,135,000	2,000,000	-4,135,000	-67.4%
Debt Service	57810	Principal Payments	1,840,000	1,930,000	90,000	4.9%
	57820	Interest Payments	142,500	48,250	-94,250	-66.1%
	57830	Fee Payments	1,000	0	-1,000	-100.0%
<b>Debt Service Total</b>			1,983,500	1,978,250	-5,250	-0.3%
<b>Grand Total</b>			8,922,000	3,978,250	-4,943,750	-55.4%

#### FY 2020-21 BUDGET

#### ADULT SUPPLEMENTARY EDUCATION FUND 0601 ORGANIZATION SUMMARY BY ACCOUNT TYPE

		FY 2019-20 Budget FY 2020-21 Budget Proposed								
		SALARIES &	CURRENT			SALARIES &	CURRENT			%
ORG	ORGANIZATION NAME	BENEFITS	OPERATING	CAPITAL	TOTAL	BENEFITS	OPERATING	CAPITAL	TOTAL	CHANGE
1404	Transportation-Continuing Ed	156,789	23,550	23,500	203,839	162,195	19,000	24,000	205,195	0.7%
1405	Professional Education	59,472	69,665		129,137	59,472	67,065		126,537	-2.0%
1406	Youth Programs	100,193	41,700		141,893	100,193	40,700		140,893	-0.7%
1407	Business Workshops/Seminars	111,374	157,730		269,104	118,943	184,630		303,573	12.8%
1409	Microcomputer Training	221,667	425,700		647,367	237,886	427,700		665,586	2.8%
1410	CC Programming - Box Office		79,300		79,300		78,787		78,787	-0.6%
1412	Health & Human Services	118,943	43,000		161,943	81,098	38,950		120,048	-25.9%
1413	Personal Enrichment	108,130	44,200		152,330	113,537	57,550		171,087	12.3%
1414	Developing Programs	427,089	1,143,426		1,570,515	427,089	1,099,156		1,526,245	-2.8%
1415	Police Training		23,000		23,000		21,700		21,700	-5.7%
1416	Continuing Education	3,244	7,170		10,414	1,622	9,950		11,572	11.1%
1439	CE - NARS	31,066	177,435		208,501	34,169	139,500		173,669	-16.7%
1440	Supply Chain and Logistics	140,569	105,750		246,319	97,317	85,950		183,267	-25.6%
1441	CC Sales and Marketing		1,290,995		1,290,995		1,223,500		1,223,500	-5.2%
1442	CC Operations	51,500	154,565	142,020	348,085	45,000	148,500	250,071	443,571	27.4%
1443	CC Art Education		79,750		79,750		107,750		107,750	35.1%
1465	Marketing		113,200		113,200		75,700		75,700	-33.1%
1488	Sports Clinics	70,771	14,000		84,771	60,012	14,000		74,012	-12.7%
1489	Visual Art Education	10,380	2,850		13,230	10,380	2,850		13,230	0.0%
1493	Emergency Medical Science-CE	17,301	34,000		51,301	30,276	23,000		53,276	3.9%
1494	Fire Science-CE	11,354	7,000		18,354	11,354	7,000		18,354	0.0%
4612	AVP Continuing Education	204,812	28,700		233,512	169,859	26,700		196,559	-15.8%
4613	Dean, Continuing Education	1,175,547	15,200		1,190,747	1,090,509	10,200		1,100,709	-7.6%
4638	Continuing Education Operations	8,910	26,200		35,110		25,200		25,200	-28.2%
4707	Benchmarking/Market Research	349,553	73,600		423,153	347,901	95,000		442,901	4.7%
6203	Employee Benefits					94,682			94,682	100.0%
6706	Continuing Education Registration					15,244			15,244	100.0%
6707	Continuing Education Marketing		300,000		300,000		300,000		300,000	0.0%
<b>Grand T</b>	otal	3,378,662	4,481,686	165,520	8,025,868	3,308,738	4,330,038	274,071	7,912,847	-1.4%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET ADULT SUPPLEMENTARY EDUCATION FUND 0601

#### ACCOUNT CODE SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
Salaries & Benefits	52010	FT Reg. Salaried	1,204,171	1,113,142	-91,029	-7.6%
	52130	PT Noncredit Instruction Sup Cont	1,361,071	1,321,441	-39,630	-2.9%
	52150	PT Reg. Hourly	75,794	78,042	2,248	3.0%
	52160	PT Temp. Hourly	64,937	56,747	-8,190	-12.6%
	52170	Temporary Office Aides	44,837	44,837	0	0.0%
	52180	Overtime	4,076	4,076	0	0.0%
	52181	Overtime Charge-backs	51,500	45,000	-6,500	-12.6%
	52190	Other Supplemental Compensation	4,448	4,448	0	0.0%
	52410	Communication Stipend	3,960	3,055	-905	-22.9%
	52690	Salaries Contingency	0	78,543	78,543	100.0%
	52980	Fringe Benefits Chargeback	563,868	559,407	-4,461	-0.8%
Salaries & Benefits	Total		3,378,662	3,308,738	-69,924	-2.1%
<b>Current Operating</b>	53020	Event Officials	2,000	2,000	0	0.0%
	53060	Contracted Services	2,537,221	2,541,761	4,540	0.2%
	53110	Overnight Travel	151,593	162,868	11,275	7.4%
	53130	Same Day Travel	58,133	59,483	1,350	2.3%
	53150	Non-Capital Supplies and Materials	621,641	668,976	47,335	7.6%
	53160	Computer Software	53,720	0	-53,720	-100.0%
	53161	Computer Software & Licenses	0	15,730	15,730	100.0%
	53170	Technical Training	2,100	1,300	-800	-38.1%
	53210	Printing, Binding & Publications	488,920	313,500	-175,420	-35.9%
	53220	Advertising and Promotions	353,500	375,000	21,500	6.1%
	53230	Memberships	47,161	40,953	-6,208	-13.2%
	53270	Bad Debt Expense	5,000	0	-5,000	-100.0%
	53610	Rentals and Leases	37,400	22,400	-15,000	-40.1%
	53620	Repairs and Maintenance	10,050	7,500	-2,550	-25.4%
	53640	Special Events	80,247	79,067	-1,180	-1.5%
	53650	Postage	25,000	25,000	0	0.0%
	55610	Income Tax	8,000	14,500	6,500	81.3%
<b>Current Operating T</b>			4,481,686	4,330,038	-151,648	-3.4%
Capital Items	54050	Furniture and Equipment	165,520	274,071	108,551	65.6%
<b>Capital Items Total</b>			165,520	274,071	108,551	65.6%
<b>Grand Total</b>			8,025,868	7,912,847	-113,021	-1.4%

#### FY 2020-21 BUDGET

#### MOTORCYCLE DRIVER SAFETY FUND 0701

#### ORGANIZATION SUMMARY BY ACCOUNT TYPE

FY 2019-20 Budget

FY 2020-21 Budget Proposed

		SALARIES &	CURRENT		SALARIES &	CURRENT		%
ORG ORGANIZATION	ON NAME	BENEFITS	OPERATING	TOTAL	BENEFITS	OPERATING	TOTAL	CHANGE
1404 Transportation-Continuing Ed		69,095	30,349	99,444	69,203	31,300	100,503	1.1%
1414 Developing Programs			10,486	10,486		8,986	8,986	-14.3%
6203 Employee Benefits					2,076		2,076	
Grand Total		69,095	40,835	109,930	71,279	40,286	111,565	1.5%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET MOTORCYCLE DRIVER SAFETY FUND 0701 ACCOUNT CODE SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
Salaries & Benefits	52130	PT Noncredit Instruction Sup Cont	63,900	64,000	100	0.2%
	52690	Salaries Contingency	0	1,920	1,920	100.0%
	52980	Fringe Benefits Chargeback	5,195	5,359	164	3.2%
Salaries & Benefits	Total		69,095	71,279	2,184	3.2%
<b>Current Operating</b>	53060	Contracted Services	10,886	10,486	-400	-3.7%
	53130	Same Day Travel	100	150	50	50.0%
	53150	Non-Capital Supplies and Materials	20,449	20,500	51	0.2%
	53170	Technical Training	200	450	250	125.0%
	53210	Printing, Binding & Publications	500	0	-500	-100.0%
	53620	Repairs and Maintenance	8,500	8,500	0	0.0%
	53640	Special Events	200	200	0	0.0%
<b>Current Operating T</b>	Current Operating Total		40,835	40,286	-549	-1.3%
<b>Grand Total</b>			109,930	111,565	1,635	1.5%

#### FY 2020-21 BUDGET

### TRUCK DRIVER TRAINING COURSE FUND 0501 ORGANIZATION SUMMARY BY ACCOUNT TYPE

FY 2019-20 Budget

FY 2020-21 Budget Proposed

ORG ORGANIZATION NAME	SALARIES & BENEFITS	CURRENT OPERATING	CAPITAL	TOTAL	SALARIES & BENEFITS	CURRENT OPERATING	CAPITAL	TOTAL	% CHANGE
1404 Transportation-Continuing Ed	91,911	125,500		217,411	129,756	146,900	5,000 2	281,656	29.6%
1414 Developing Programs	202,373	378,400		580,773	164,527	351,000	5	515,527	-11.2%
6203 Employee Benefits					8,829			8,829	100.0%
Grand Total	294,283	503,900	0	798,183	303,112	497,900	5,000 8	306,012	1.0%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET TRUCK DRIVER TRAINING COURSE FUND 0501 ACCOUNT CODE SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
Salaries & Benefits	52130	PT Noncredit Instruction Sup Cont	272,157	272,157	0	0.0%
	52690	Salaries Contingency	0	8,165	8,165	100.0%
	52980	Fringe Benefits Chargeback	22,126	22,790	664	3.0%
Salaries & Benefits	Total		294,283	303,112	8,829	3.0%
<b>Current Operating</b>	53060	Contracted Services	189,075	161,675	-27,400	-14.5%
	53110	Overnight Travel	2,000	2,200	200	10.0%
	53130	Same Day Travel	2,000	2,200	200	10.0%
	53150	Non-Capital Supplies and Materials	5,000	8,000	3,000	60.0%
	53161	Computer Software & Licenses	0	500	500	100.0%
	53170	Technical Training	2,600	4,800	2,200	84.6%
	53210	Printing, Binding & Publications	500	0	-500	-100.0%
	53230	Memberships	400	400	0	0.0%
	53350	Gasoline	20,000	20,000	0	0.0%
	53610	Rentals and Leases	279,325	279,325	0	0.0%
	53620	Repairs and Maintenance	3,000	18,000	15,000	500.0%
	53640	Special Events	0	800	800	100.0%
<b>Current Operating T</b>	otal		503,900	497,900	-6,000	-1.2%
Capital Items	54050	Furniture and Equipment	0	5,000	5,000	100.0%
<b>Capital Items Total</b>			0	5,000	5,000	100.0%
<b>Grand Total</b>			798,183	806,012	7,829	1.0%

#### FY 2020-21 BUDGET

#### AUXILIARY ENTERPRISE FUND 1302

ORGANIZATION SUMMARY BY ACCOUNT TYPE

FY 2019-20 Budget

FY 2020-21 Budget Proposed

	SALARIES &	COST OF	CURRENT			SALARIES &	COST OF	CURRENT			%
ORG ORGANIZATION NAME	BENEFITS	SALES	OPERATING	CAPITAL	TOTAL	BENEFITS	SALES	OPERATING	CAPITAL	TOTAL	CHANGE
1205 Hospitality Management			5,000		5,000			20,000		20,000	300.0%
4304 Printing			250,000		250,000						-100.0%
6203 Employee Benefits						171,134				171,134	100.0%
9101 Dining Services	2,103,938	770,000	423,500	64,822	3,362,260	2,170,061	825,000	460,700		3,455,761	2.8%
9102 Vending	20,312				20,312	20,536				20,536	1.1%
9103 Bookstore	1,344,272	4,046,000	225,000		5,615,272	1,334,417	4,096,000	273,700		5,704,117	1.6%
9104 Child Development Center	1,588,698	58,000	86,327		1,733,025	1,595,720	55,000	80,827	16,665	1,748,212	0.9%
9105 Auto Technology Project			2,000		2,000			2,000		2,000	0.0%
9109 Concessions & Special Events		11,000	9,000		20,000		22,000	18,000		40,000	100.0%
9110 Cosmetology Products for Resale		20,000	3,000		23,000		12,000	3,000		15,000	-34.8%
9111 The Market	173,195	201,000	8,400		382,595	367,217	341,500	39,500		748,217	95.6%
9112 Coffee Bars	329,935	128,200	27,800	10,250	496,185						-100.0%
9113 Dental Hygiene Products for Resale		2,000			2,000		3,000			3,000	50.0%
9114 Pastry/Baking Store			50,000		50,000			50,000		50,000	0.0%
9116 HVAC Auxiliary Account			2,000		2,000			2,000		2,000	0.0%
9117 Cafe Tempo	172,027	83,000	28,325		283,352	203,047	83,500	31,325		317,872	12.2%
9118 Campus Farm			12,300		12,300			13,400		13,400	8.9%
9150 Auxiliary Services			56,100		56,100			55,800		55,800	-0.5%
9151 Auxiliary Construction			10,000	25,000	35,000			10,000	25,000	35,000	0.0%
Grand Total	5,732,377	5,319,200	1,198,752	100,072	12,350,401	5,862,133	5,438,000	1,060,252	41,665	12,402,050	0.4%

#### FY 2020-21 BUDGET

### AUXILIARY ENTERPRISE FUND 1302 ACCOUNT CODE SUMMARY

	Account	Account	FY 2019-20	FY 2020-21 Budget	Increase/	%
Account Type	Code	Description	Budget	Proposed	Decrease	Change
Salaries & Benefits	52010	FT Reg. Salaried	527,569	527,557	-12	0.0%
	52030	FT Reg. Hourly	1,798,123	1,728,049	-70,074	-3.9%
	52150	PT Reg. Hourly	1,350,455	1,304,363	-46,092	-3.4%
	52160	PT Temp. Hourly	623,320	671,000	47,680	7.6%
	52180	Overtime	43,291	33,100	-10,191	-23.5%
	52181	Overtime Charge-backs	11,330	10,000	-1,330	-11.7%
	52410	Communication Stipend	1,260	733	-527	-41.8%
	52690	Salaries Contingency	0	129,327	129,327	100.0%
	52980	Fringe Benefits Chargeback	1,356,830	1,430,544	73,714	5.4%
	52011	PT Reg. Salaried	20,198	27,460	7,262	36.0%
Salaries & Benefits	Total		5,732,377	5,862,133	129,757	2.3%
Cost of Sales	51520	Cost of Sales-Fruit/Vegetables	103,000	110,000	7,000	6.8%
	51530	Cost of Sales-Beverage	128,000	141,000	13,000	10.2%
	51540	Cost of Sales-Other Groceries	540,000	565,000	25,000	4.6%
	51550	Cost of Sales-Dairy	64,000	74,000	10,000	15.6%
	51560	Cost of Sales-Bakery	18,000	18,500	500	2.8%
	51650	Cost of Sales-Cold Bev-Frozen	29,000	12,000	-17,000	-58.6%
	51710	Cost of Sales-New Books	2,500,000	2,300,000	-200,000	-8.0%
	51730	Cost of Sales-Trade Books	8,000	8,000	0	0.0%
	51740	Cost of Sales-Class	350,000	350,000	0	0.0%
	51750	Cost of Sales-Soft Goods	115,000	110,000	-5,000	-4.3%
	51760	Cost of Sales-Miscellaneous	33,000	18,000	-15,000	-45.5%
	51770	Cost of Sales-Electronics	215,000	180,000	-35,000	-16.3%
	51790	Cost of Sales-Cards & Gifts	25,000	30,000	5,000	20.0%
	51810	Cost of Sales-Cosmetology Products	20,000	12,000	-8,000	-40.0%
	51812	Cost of Sales-Dental Hygiene Prod	2,000	3,000	1,000	50.0%
	51910	Cost of Sales-Food	97,000	55,000	-42,000	-43.3%
	51920	Cost of Sales-Hot Beverage	67,000	0	-67,000	-100.0%
	51930	Cost of Sales-Cold Beverage	21,000	0	-21,000	-100.0%
	51940	Cost of Sales-Miscellaneous	1,200	0	-1,200	-100.0%
	51660	Cost of Sales-Groceries	50,000	60,000	10,000	20.0%
	51715	Cost of Sales-Day 1 Access	800,000	1,100,000	300,000	37.5%
	51610	Cost of Sales-Hot Food	43,000	60,000	17,000	39.5%
	51630	Cost of Sales-Hot Beverage	50,000	120,000	70,000	140.0%
	51640	Cost of Sales-Bottled Cold	40,000	110,000	70,000	175.0%
0	51670	Cost of Sales-Sundries	0	1,500	1,500	100.0%
Cost of Sales Total	F20C0	Contracted Consisses	5,319,200	5,438,000	118,800	2.2%
Current Operating	53060	Contracted Services	193,400	226,800	33,400	17.3%
	53110	Overnight Travel	33,200	33,200	0	0.0%
	53130	Same Day Travel	4,300	3,900	-400	-9.3%
	53150	Non-Capital Supplies and Materials	379,700	424,500	44,800	11.8%
	53161	Computer Software & Licenses	32,600	47,600	15,000	46.0%
	53170	Technical Training	500	500	14.600	0.0%
	53210	Printing, Binding & Publications	14,600	22.500	-14,600	-100.0%
	53220	Advertising and Promotions	25,100	22,500	-2,600 F00	-10.4%
	53230	Memberships	7,652	8,152	500	6.5%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET AUXILIARY ENTERPRISE FUND 1302 ACCOUNT CODE SUMMARY

				FY 2020-21				
	Account	Account	FY 2019-20	Budget	Increase/	%		
Account Type	Code	Description	Budget	Proposed	Decrease	Change		
	53231	Accreditation Expenses	775	775	0	0.0%		
	53270	Bad Debt Expense	45,500	44,500	-1,000	-2.2%		
	53610	Rentals and Leases	40,000	45,000	5,000	12.5%		
	53620	Repairs and Maintenance	311,500	55,000	-256,500	-82.3%		
	53630	Freight	60,000	100,000	40,000	66.7%		
	53640	Special Events	8,000	6,500	-1,500	-18.8%		
	55510	Other Tax Assessments	6,925	6,325	-600	-8.7%		
	55610	Income Tax	5,000	5,000	0	0.0%		
	53245	Meal Share Expense	30,000	30,000	0	0.0%		
<b>Current Operating T</b>	otal		1,198,752	1,060,252	-138,500	-11.6%		
Capital Items	54050	Furniture and Equipment	75,072	16,665	-58,407	-77.8%		
	54090	Land Improvements	25,000	25,000	0	0.0%		
<b>Capital Items Total</b>			100,072	41,665	-58,407	-58.4%		
<b>Grand Total</b>			12,350,401	12,402,050	51,650	0.4%		

#### FY 2020-21 BUDGET

#### STUDENT ACTIVITY FUND 0101

#### ORGANIZATION SUMMARY BY ACCOUNT TYPE

FY 2019-20 Budget

FY 2020-21 Budget Proposed

	SALARIES &	CURRENT			SALARIES &	CURRENT			%
ORG ORGANIZATION NAME	BENEFITS	OPERATING	GRANTS	TOTAL	BENEFITS	OPERATING	GRANTS	TOTAL	CHANGE
5201 Student Activities	95,420	60,200		155,620	43,252	63,600		106,852	-31.3%
5202 Campus Ledger	97,317	16,910		114,227	75,691	33,634		109,325	-4.3%
5204 Student Life		262,700		262,700		261,750		261,750	-0.4%
5205 Graduation		36,400		36,400		34,400		34,400	-5.5%
5206 Intramurals		300		300					-100.0%
5209 Center for Student Involvement	152,372	56,500		208,872	132,351	51,069		183,420	-12.2%
5210 Student Senate		46,050		46,050		45,800		45,800	-0.5%
5211 Cheerleaders		25,600		25,600		29,500		29,500	15.2%
5212 Student Basic Needs Center						16,689		16,689	100.0%
5215 Phi Theta Kappa		7,400		7,400		7,400		7,400	0.0%
5216 Leadership Institute		7,300		7,300		8,600		8,600	17.8%
5217 Vocal Ensemble Showcase	3,244	6,000		9,244	3,244	6,000		9,244	0.0%
5601 Athletic Training		900		900		900		900	0.0%
5602 Baseball		31,513		31,513		31,513		31,513	0.0%
5603 Men's Basketball		32,237		32,237		32,237		32,237	0.0%
5604 Women's Basketball		32,237		32,237		32,237		32,237	0.0%
5607 Men's Soccer		20,863		20,863		22,863		22,863	9.6%
5608 Women's Soccer		21,793		21,793		24,793		24,793	13.8%
5609 Softball		31,513		31,513		31,513		31,513	0.0%
5612 Volleyball		26,257		26,257		26,257		26,257	0.0%
5701 Health Services		16,000		16,000		16,000		16,000	0.0%
6203 Employee Benefits					5,268			5,268	100.0%
8107 Student Activity Grants Account			1,338,548	1,338,548			1,338,548	1,338,548	0.0%
Grand Total	348,353	738,673	1,338,548	2,425,574	259,806	776,755	1,338,548	2,375,109	-2.1%

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET STUDENT ACTIVITY FUND 0101 ACCOUNT CODE SUMMARY

			FY 2020-21				
	Account	Account	FY 2019-20	Budget	Increase/	%	
Account Type	Code	Description	Budget	Proposed	Decrease	Change	
Salaries & Benefits	52160	PT Temp. Hourly	247,792	162,400	-85,392	-34.5%	
	52190	Other Supplemental Compensation	93,000	73,000	-20,000	-21.5%	
	52690	Salaries Contingency	0	4,872	4,872	100.0%	
	52980	Fringe Benefits Chargeback	7,561	19,534	11,973	158.4%	
Salaries & Benefits	Total		348,353	259,806	-88,547	-25.4%	
<b>Current Operating</b>	53020	Event Officials	500	0	-500	-100.0%	
	53060	Contracted Services	68,100	69,600	1,500	2.2%	
	53110	Overnight Travel	5,100	7,600	2,500	49.0%	
	53130	Same Day Travel	500	1,000	500	100.0%	
	53140	Team Travel	337,013	349,013	12,000	3.6%	
	53145	Post Season Team Travel	120,000	120,000	0	0.0%	
	53150	Non-Capital Supplies and Materials	83,500	99,352	15,852	19.0%	
	53210	Printing, Binding & Publications	5,250	2,300	-2,950	-56.2%	
	53230	Memberships	2,510	2,690	180	7.2%	
	53610	Rentals and Leases	23,500	21,500	-2,000	-8.5%	
	53640	Special Events	92,700	103,700	11,000	11.9%	
<b>Current Operating 1</b>	Γotal		738,673	776,755	38,082	5.2%	
Grants	56010	Grants	1,078,248	1,078,248	0	0.0%	
	56011	Incentive Grant	55,300	55,300	0	0.0%	
	56012	Supplemental Grant	40,000	40,000	0	0.0%	
	56013	Book Grant	20,000	20,000	0	0.0%	
	56014	Veteran's Grant	39,000	39,000	0	0.0%	
	56016	President's Scholarship Grant	76,000	76,000	0	0.0%	
	56019	Cavalier Guarantee Grant	30,000	30,000	0	0.0%	
<b>Grants Total</b>			1,338,548	1,338,548	0	0.0%	
<b>Grand Total</b>			2,425,574	2,375,109	-50,465	-2.1%	

V. Capital Expenditures

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-2021 BUDGET CAPITAL EXPENDITURES SUMMARY

				FY 2020-21		
	Account	Account	FY 2019-20	Budget	Increase/	%
Fund Fund Description	Code	Description	Budget	Proposed	Decrease	Change
0201 General Fund	54020	Remodeling and Renovations	1,723,000	3,456,620	1,733,620	100.6%
	54040	Library Books	177,750	186,637	8,887	5.0%
	54050	Furniture and Equipment	2,070,146	1,889,195	-180,951	-8.7%
	54065	Art Acquisitions	3,000	3,000	0	0.0%
	54080	Building Improvements	14,947,000	6,351,000	-8,596,000	-57.5%
	54090	Land Improvements	35,000	68,000	33,000	94.3%
0201 Total			18,955,896	11,954,452	-7,001,444	-36.9%
0501 Truck Driver Training Course Fund	54050	Furniture and Equipment		5,000	5,000	
0501 Total				5,000	5,000	
0601 Adult Supplementary Education Fund	54050	Furniture and Equipment	165,520	274,071	108,551	65.6%
0601 Total			165,520	274,071	108,551	65.6%
1302 Auxiliary Enterprise Funds	54050	Furniture and Equipment	75,072	16,665	-58,407	-77.8%
	54090	Land Improvements	25,000	25,000	0	0.0%
1302 Total			100,072	41,665	-58,407	-58.4%
7111 Capital Outlay Fund	54050	Furniture and Equipment	600,000	0	-600,000	-100.0%
	54080	Building Improvements	5,535,000	2,000,000	-3,535,000	-63.9%
7111 Total			6,135,000	2,000,000	-4,135,000	-67.4%
7127 Campus Development Fund	54090	Land Improvements		750,000	750,000	
7127 Total				750,000	750,000	
7142 ATB Renovation Srs 2017 COP	54080	<b>Building Improvements</b>	2,900,000	0	-2,900,000	-100.0%
7142 Total			2,900,000	0	-2,900,000	-100.0%
7215 ITC Repair & Maintenance Reserve Fd	54080	<b>Building Improvements</b>	600,000	170,000	-430,000	-71.7%
7215 Total			600,000	170,000	-430,000	-71.7%
Grand Total			28,856,488	15,195,188	-13,661,300	-47.3%

Note: Funds 0501, 7127, 7142, & 7215 are not included in the Capital Expenditures Detail.

Accounts 54040 Library Books and 54065 Art Acquisitions are not included in the Capital Expenditures Detail.

Fund 2219 is listed in the Capital Schedule Expenditures Detail and will be entered in the Grant Module.

## JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-21 BUDGET FACILITIES MASTER PLAN BUDGET SUMMARY

			FY 2020-21 Budget	
Fund	Fund Description	Project Description	Proposed	Funding Source
0201 General	Fund	WLB Building Renovation	\$250,000	General Fund
		Phase 3 - Space Planning and Backfills	1,600,000	General Fund
		Science Lab Renovations	6,000,000	General Fund
TOTAL			\$7,850,000	

#### General Fund (0201) Remodeling and Renovations (54020)

	Item Total	Org Total
Finance & Admin Services Branch (002000)		
7102 Dir., Campus Services		
1 Active Learning Classrooms	\$1,000,000.00	
1 COM Student Gallery Display Cases	\$12,000.00	
1 Classroom emergency door locks	\$43,120.00	
1 FMP Phase 3 Relocations	\$1,600,000.00	
1 GEB 302 Office system furniture remodel	\$12,000.00	
1 GEB 351/353 Lab monitor desk remodel	\$10,000.00	
1 GYM 013 Classroom remodel	\$31,000.00	
1 GYM Fieldhouse Curtain/Net repairs	\$30,000.00	
1 GYM Fitness Center restroom repairs	\$3,000.00	
1 HCDC 100 Wood panel repair	\$2,000.00	
1 HCDC Remove wallpaper and paint hallways	\$6,000.00	
1 ITC 124 Lab Renovation	\$12,000.00	
1 ITC 191 Divide room into 2 labs	\$20,000.00	
1 LIB 147 Flooring replacement	\$1,000.00	
1 NMOCA Video Projector installation	\$10,000.00	
1 OCB 108 Flooring install	\$3,000.00	
1 OCB 182/192 Music department storage	\$10,000.00	
1 Office carpet and paint project	\$170,000.00	
1 PA Academy restroom/locker room remodel	\$350,000.00	
1 SCI Hallway whiteboard/display case installation	\$3,000.00	
1 WPK Cosmetology Remodels	\$25,000.00	
1 WPK Electronic locks for exterior door	\$8,500.00	
1 WPK Exterior window broken tile replacement	\$1,000.00	
1 WPK sink/drain installation	\$4,000.00	
1 Whiteboard racks-CC 318	\$4,000.00	
Total		\$3,370,620.00
7202 Interior Services		
1 Carpet replacement projects	\$86,000.00	
Total		\$86,000.00
Total Remodeling and Renovations (54020)	\$3	,456,620.00
	=====	=======

#### General Fund (0201) Furniture and Equipment (54050)

		Item Total	Org Total
Presid	dents Branch (005000)		_
1117	Health & Wellness		
	1 Replacing Stepmill Inv.#55730	\$7,300.00	
	1 Replacing Treadmill Inv. #55472	\$7,000.00	
	1 Replacing Treadmill Inv. #55961	\$7,000.00	
	1 Replacing Treadmill Inv. #56207	\$6,500.00	
	1 Replacing Treadmill Inv. #56208	\$6,500.00	
	1 Replacing Treadmill: Inv #56209	\$6,500.00	
	1 V02 Max Test Machine	\$15,000.00	
	1 Weight Room Flooring	\$8,000.00	
	Total		\$63,800.00
1129	Chemistry		
	1 Replacing Gas Chromatograph-Mass Spectrometer. Inv. #53149	\$88,000.00	
	Total		\$88,000.00
1210	Automotive Technology		
	1 1234YF Refrigerant Machine	\$7,500.00	
	1 Replacement Cars Training Fleet Inv. #56059	\$30,000.00	
	1 Replacing Ultrasonic Parts Washer Inv. #55530	\$22,500.00	
	Total		\$60,000.00
1212	Electronics Technology		
	1 9 kHz-3 GHz RF Signal Generator	\$8,000.00	
	2 ND: YAG Laser	\$34,000.00	
	2 ND:YAG Laser Freq. Doubled	\$11,400.00	
	2 Nd:YAG Laser Active Q-Switch	\$18,000.00	
	1 Spectrum Analyzer with Tracking Generator, 9 kHz-3 GHz	\$8,700.00	
	Total		\$80,100.00
1219	Nursing		
	1 Nursing Simulator	\$15,000.00	
	Total		\$15,000.00
1220	Emergency Medical Science		
	1 Replacing LifePak 12 Inv.#50128	\$32,000.00	
	1 Replacing Manikin, Megacode Kelly Inv. #53059	\$21,000.00	
	1 Replacing Megacode Kid Inv. #53980	\$14,000.00	
	1 Replacing Simulator Inv. #54607	\$21,000.00	
	Total		\$88,000.00
1221	Dental Health on Wheels		
	1 Replace Sterilizer-Autoclave Inv. #54280	\$5,600.00	

#### General Fund (0201) Furniture and Equipment (54050)

		Item Total	Org Total
Presid	dents Branch (005000)		
1221	Dental Health on Wheels		
	Total		\$5,600.00
1225	HVAC		
	1 Ductless spilt system	\$5,500.00	
	1 Variable Refrigerant Flow Systems	\$5,300.00	
	Total		\$10,800.00
1241	Respiratory Care		
	1 Super Tory Neonatal Simulator	\$45,000.00	
	1 Trilogy100 Ventilator	\$6,900.00	
	Total		\$51,900.00
1244	Cosmetology		
	1 HydroFacial Treatment	\$29,995.00	
	Total		\$29,995.00
1279	Electrical Technology		
	1 Solar Battery Bank Unit	\$20,000.00	
	Total		\$20,000.00
1289	Industrial Maintenance		
	5 Festo 3351 - AC/DC Training System	\$33,000.00	
	Total		\$33,000.00
4102	Library		
	4 Security Gates for LIB First Floor To	\$52,000.00	
	supplement the gates on LIB second floor.		
40.40	Total		\$52,000.00
4312	Video Services	<b>*</b> 4 0 000 00	
	1 Replacing Character Generator Inv. #55755	\$16,000.00	
	1 Replacing Production Switcher Inv. #55753	\$45,000.00	
	1 Replacing Video Clip Playback System Inv. #55754	\$20,000.00	
	Total		\$81,000.00
4619	Dean, Industrial Technology		
	1 Electric Forklift	\$10,000.00	
	Total		\$10,000.00
5207	Athletics Director		
	1 EZGO 2019 S4-EFI Gas	\$8,000.00	
	Total		\$8,000.00

### General Fund (0201) Furniture and Equipment (54050)

		Item Total	Org Total
Finan	ce & Admin Services Branch (002000)		
4311	Audio Visual Services		
	1 CC 211 Event Projector	\$12,400.00	
	1 GEB 137 Board Room projector	\$6,000.00	
	1 GEB 233 Event Projector	\$12,400.00	
	1 Hudson Event Projector	\$14,300.00	
	Total	, ,	\$45,100.00
6320	Exec Director Sustainability		ψ 10, 100.00
	1 Replacement for JCCC inv. #53860 - Box Truck	\$62,000.00	
	Total	ψο=,σσσισσ	\$62,000.00
6321	Police Department		ψ02,000.00
002.	1 2021 Ford Explorer	\$32,000.00	
	1 Purchase of 2021 Ford Explorer. Replacement of	\$32,000.00	
	2015 Ford Explorer, inventory #56176.	ψο2,000.00	
	1 Purchase of 2021 Ford Interceptor. Replacement	\$32,000.00	
	of 2014 Ford Crown Victoria, inventory #55271.		
	Total		\$96,000.00
6334	Warehouse / Postal Services		
	1 Ford Transit Cargo van. Replacement #55534.	\$30,000.00	
	Not a trade in, vehicle to be reassigned to Dining		
	Services.		
	Total		\$30,000.00
6341	Transportation	•	
	1 JCCC Inv #54126 ADA Van	\$35,000.00	
	1 JCCC Inv #55979 Van 106 - Fleet Van	\$32,000.00	
	Total		\$67,000.00
6351	Network & Data Center Operations		
	1 Disaster Recovery and Mission Continuity Cisco	\$90,000.00	
	UCS Mini - Compute resources for OCB data		
	center.  1 Disaster Recovery and Mission Continuity	\$120,000.00	
	Network Equipment - Extend Cisco ACI to OCB	\$120,000.00	
	data center. Includes data center network		
	switching and fiber optic modules.		
	1 Disaster Recovery and Mission Continuity Tintri	\$100,000.00	
	VMstore - Compute Storage and Replication for		
	OCB data center.		
	1 NetApp Storage replacement disk storage for disk	\$49,500.00	
	backups JCCC# 55977, 56076		<b>.</b>
7004	Total		\$359,500.00
7201	Maintenance		

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-2021 BUDGET General Fund (0201)

#### Furniture and Equipment (54050)

		Item Total	Org Total
Financ	ce & Admin Services Branch (002000)		
7201	Maintenance		
	3 Repl. EZ Go utility carts (JCCC Inv #56170, 56171, & 56172)	\$30,000.00	
	1 Replace Genie Boom Lift JCCC Inv #54080	\$30,000.00	
	1 Replace Man lift - JCCC Inv 54138	\$10,000.00	
	1 Replace personnel lift - JCCC Inv #54106	\$10,000.00	
	Total		\$80,000.00
7301	Housekeeping Services		
	1 Cylindrical auto scrubber	\$6,200.00	
	2 Disk scrubbers	\$12,200.00	
	1 Tomcat Rider Sweeper	\$14,000.00	
	Total		\$32,400.00
7501	Grounds		
	2 Replace (2) Ford F250 trucks w/plow (#228 & 255)	\$54,000.00	
	2 Replace (2) JD1570 Tractors w/cab front mower & hydraulic broom	\$66,000.00	
	Total		\$120,000.00
7745	Information Technigy Infrastructure		
	1 Switch replacements Cisco 9300 COM, SCI, OHEC, Police Academy & Galileo Pavilion	\$300,000.00	
	Total		\$300,000.00
Total	Furniture and Equipment (54050)	\$1	,889,195.00
		=====	=======

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-2021 BUDGET General Fund (0201) Building Improvements (54080)

		Item Total	Org Total
Finan	ce & Admin Services Branch (002000)		_
6351	Network & Data Center Operations		
	1 Security Cameras for Parking Lots - Athletics, Student Center, Carlsen Center, and Gym.	\$51,000.00	
	1 Wireless access points in CC, COM, SC, and RC.	\$50,000.00	
	Total		\$101,000.00
7707	WLB Remodeling		
	1 WLB Reno Projects/BNSF/JCCC spaces	\$250,000.00	
	Total		\$250,000.00
7725	SCI Remodeling		
	1 SCI Lab Renovations	\$6,000,000.00	
	Total		\$6,000,000.00
Total	Building Improvements (54080)	\$6	5,351,000.00
		=====	=======

#### JOHNSON COUNTY COMMUNITY COLLEGE FY 2020-2021 BUDGET General Fund (0201) Land Improvements (54090)

	Item Total	Org Total
Finance & Admin Services Branch (002000)		
7745 Information Technigy Infrastructure		
1 Fiber plant infrastructure improvements. Includes	\$68,000.00	
Student Center, COM, GEB, and KanREN fiber		
100GB backbone connection (Zayo)		
Total		\$68,000.00

Total Land Improvements (54090) \$68,000.00

## Adult Supplementary Education Fund (0601) Furniture and Equipment (54050)

	Item Total	Org Total
Presidents Branch (005000)		
1404 Transportation-Continuing Ed  1 Replace vehicle #121 - 2006 Ford Five-Hundred.  Due for replacement  Total	\$24,000.00	\$24,000.00
Institutional Advancement (003000)		
1442 CC Operations		
Video and Sound Equipment Upgrades Yardley     Hall	\$40,985.00	
1 Yardley Hall and Polsky Theatre House Lighting Upgrades	\$209,086.00	
Total		\$250,071.00
Total Furniture and Equipment (54050)		\$274,071.00

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### Auxiliary Enterprise Funds (1302) Furniture and Equipment (54050)

Presidents Branch (005000)	Item Total	Org Total
9104 Child Development Center  1 Dishwasher, door type and Booster heater (does not have a JCCC inventory number)	\$16,665.00	
Total		\$16,665.00

Total Furniture and Equipment (54050) \$16,665.00

#### Auxiliary Enterprise Funds (1302) Land Improvements (54090)

	Item Total	Org Total
Finance & Admin Services Branch (002000)		
9151 Auxiliary Construction		
1 Land improvements	\$25,000.00	
Total		\$25,000.00

Total Land Improvements (54090) \$25,000.00

#### Carl Perkins Voc Improv Grant (2219) Furniture and Equipment (54050)

	Item Total	Org Total
Presidents Branch (005000)		
1271 Vocational Improvements		
1220 Emergency Medical Science		
1 EMV+Portable Ventilator 731 (2)	\$12,000.00	
1 Immersive Interactive	\$65,000.00	
1 Lifecast Family Bundle BN 0001	\$80,000.00	
Total	\$157,000.00	)
Total		\$157,000.00
Total Furniture and Equipment (54050)	\$	157,000.00
	======	

### Capital Outlay Fund (7111) Building Improvements (54080)

	Item Total	Org Total
Finance & Admin Services Branch (002000)		
7102 Dir., Campus Services		
1 CC & COM Exhaust fan replacement	\$11,200.00	
1 CLB fire pump replacement	\$50,000.00	
1 COM replace dimmer panels	\$28,000.00	
1 COM water heater replacement	\$70,000.00	
1 Cafe Tempo floor replacement	\$50,000.00	
1 Campus unit heater replacement	\$10,000.00	
1 Ceiling tile replacement	\$50,000.00	
1 Classroom painting	\$50,000.00	
1 Corridor/pulic area painting	\$20,000.00	
1 Drainage improvements	\$35,000.00	
1 Epoxy floor repair/replacement	\$20,000.00	
1 Exterior black iron painting	\$50,000.00	
1 HCA, SCI & HSC Power meters	\$30,000.00	
1 HCDC AHU replacement to VRF (west)	\$200,000.00	
1 HCDC water heater replacments	\$8,000.00	
1 HSC AHU replacements	\$35,000.00	
1 Lighting upgrades/retrofits	\$110,800.00	
1 Masonry repairs/exterior caulking	\$100,000.00	
1 NMOCA replace dimmer panels	\$256,000.00	
<ol> <li>Outside relief air handler damper replacements</li> </ol>	\$50,000.00	
1 RC replace dimmer panels	\$56,000.00	
1 SC 1st floor restrooms remodel	\$180,000.00	
1 Solar roof projects	\$500,000.00	
1 Upgrade radio system to Digital	\$30,000.00	
Total		\$2,000,000.00

83

\$2,000,000.00

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**Total Building Improvements (54080)** 

# VI. Five Year Budget Projection and Supplemental Financial Analysis

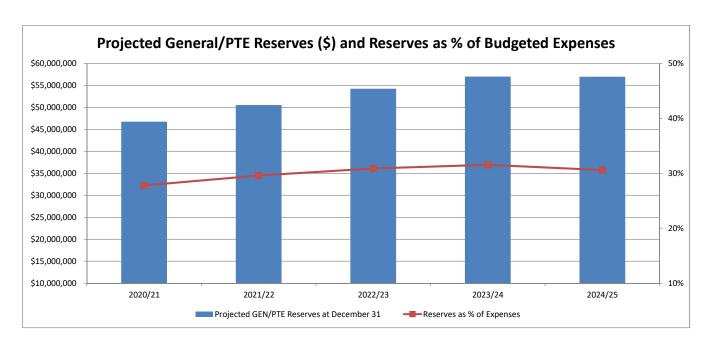
# JCCC FIVE YEAR BUDGET PROJECTION STATEMENTS OF REVENUES AND EXPENSES - GENERAL/PTE FUNDS YEARS ENDING JUNE 30, 2021 TO 2025

3/31/2020	Actual	Budget		PROJECTED BUDG	GETS	
Revenues	2018/19	2019/20	2020/21	2021/22 2022/23	2023/24	2024/25
Ad Valorem Property Taxes	\$ 100,634,074	\$ 103,553,406	\$ 108,444,693	\$ 111,407,443 \$ 114,652,6	\$ \$ 116,747,909	\$ 119,082,867
			5%	3%	3% 2%	2%
Tuition and Fees	28,156,437	29,037,078	28,704,855	28,704,855 29,141,	984 29,141,984	29,141,984
			-1%	0%	1% 0%	0%
State Aid	23,491,979	22,541,479	23,624,553	23,624,553 23,624,	553 23,624,553	23,624,553
			5%	0.0%	0% 0%	0%
Investment Income	2,176,510	900,000	1,000,000	1,020,000 1,040,	400 1,061,208	1,082,432
			10%	2%	2% 2%	2%
Other Income	2,614,476	2,541,796	2,583,499	2,635,168 2,687,	872 2,741,629	2,796,462
			2%	2%	2% 2%	2%
Total Revenue	\$ 157,073,476	\$ 158,573,759	\$ 164,357,599	\$ 167,392,019 \$ 171,147,4	\$ 173,317,283	\$ 175,728,298
Expenses				ESTIMATED ACTU	IALS	
Salaries and Benefits	\$ 106,470,363	\$ 122,458,917	\$ 120,976,907	\$ 124,917,727 \$ 129,313,2	97 \$ 133,872,948	\$ 138,960,679
			-1.2%	3.2%	.4% 3.4%	3.7%
Current Operating & Grants	26,130,125	29,774,475	31,588,862	31,904,751 32,223,	798 32,546,036	32,871,496
			6%	1%	1% 1%	1%
Capital	12,086,806	18,955,896	11,954,452	10,259,675 10,422,	658 10,593,791	10,773,481
			-59%	-17%	2% 2%	2%
Debt Service	3,334,789	1,977,863	3,688,113	3,685,487 3,684,	487 3,688,238	3,686,488
			46%	0%	0% 0%	0%
Total Expenses	\$ 148,022,083	\$ 173,167,151	\$ 168,208,333	\$ 170,767,640 \$ 175,644,1	\$ 180,701,013	\$ 186,292,145
Estimated amount used		\$ 164,508,793	\$ 159,797,917	\$ 162,229,258 \$ 166,861,9	943 \$ 171,665,962	\$ 176,977,537
Net Change	\$ 9,051,393	\$ (5,935,034)	\$ 4,559,683	\$ 5,162,762 \$ 4,285,5	\$ 1,651,321	\$ (1,249,239)
Percentage Used	94%	95%	95%	95%	95% 95%	95%

# JCCC FIVE YEAR BUDGET PROJECTION GENERAL/PTE FUNDS RESERVE ANALYSIS FISCAL YEARS ENDING JUNE 30, 2021 TO 2025

3/31/2020

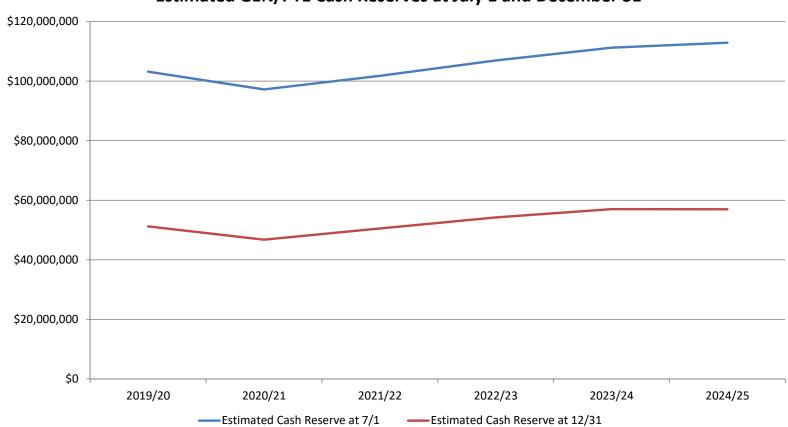
	Budget			PROJECTED BUDGETS								
General Fund/PTE		2019/20 *		2020/21		2021/22		2022/23		2023/24		2024/25
Beginning Balance	\$	103,156,449	\$	97,221,415	\$	101,781,096	\$	106,943,858	\$	111,229,413	\$	112,880,734
Total Budgeted Expenses		173,167,151		168,208,334		170,767,640		175,644,150		180,701,013		186,292,145
Reserve Benchmark:												
JCCC Board Policy - 25%		43,291,788		42,052,084		42,691,910		43,911,038		45,175,253		46,573,036
Estimated Reserve at 12/31:												
Beginning Balance at 7/1		103,156,449		97,221,415		101,781,096		106,943,858		111,229,413		112,880,734
Differential - revenue received less % of budget expended		51,950,145		50,462,500		51,230,292		52,693,245		54,210,304		55,887,643
Estimated Reserve at 12/31:	\$	51,206,304	\$	46,758,914	\$	50,550,804	\$	54,250,613	\$	57,019,109	\$	56,993,091
Amount Over:												
Minimum 25% of Expenses per JCCC Board Policy	\$	7,914,516	\$	4,706,831	\$	7,858,895	\$	10,339,576	\$	11,843,856	\$	10,420,055
Reserve at 12/31 as % of Budgeted Expenses		30%		28%		30%		31%		32%		31%



<sup>\*</sup>Assumes use of General Fund reserves for Facilities Master Plan and VERB accrual

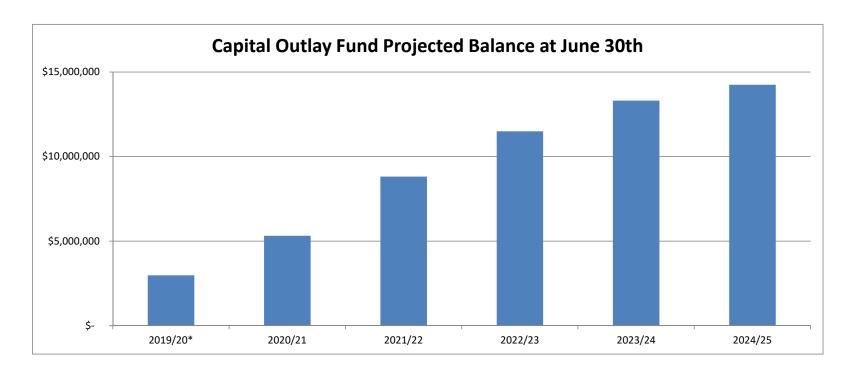
# JCCC FIVE YEAR BUDGET PROJECTION SCHEDULE OF UNENCUMBERED CASH RESERVES AT JULY 1 & DECEMBER 31 GENERAL/PTE FUNDS FISCAL YEARS ENDING JUNE 30, 2021 TO 2025

#### Estimated GEN/PTE Cash Reserves at July 1 and December 31



# JCCC FIVE YEAR BUDGET PROJECTION CAPITAL OUTLAY FUND RESERVE ANALYSIS FISCAL YEARS ENDING JUNE 30, 2021 TO 2025

	Budget	PROJECTED BUDGETS							
	2019/20*	2020/21	2021/22	2022/23	2023/24	2024/25			
Significant Assumptions:									
Ad Valorem Property Tax Revenues	\$5,996,431	\$6,314,626	\$6,500,959	\$6,681,136	\$6,812,334	\$6,939,461			
<b>Budgeted Capital Outlay Expenditures</b>	\$8,922,000	\$3,978,250 \$3,000,000		\$4,000,000	\$5,000,000	\$6,000,000			
Mill Levy	9.116	9.121	9.121	9.121	9.121	9.121			
Capital Outlay Levy portion	0.501	0.501	0.501	0.501	0.501	0.501			
Est. Assessed Valuation Change	5.75%	5.25%	3.00%	3.00%	2.00%	2.00%			



<sup>\*</sup>Includes funding for Facilities Master Plan Phase 2

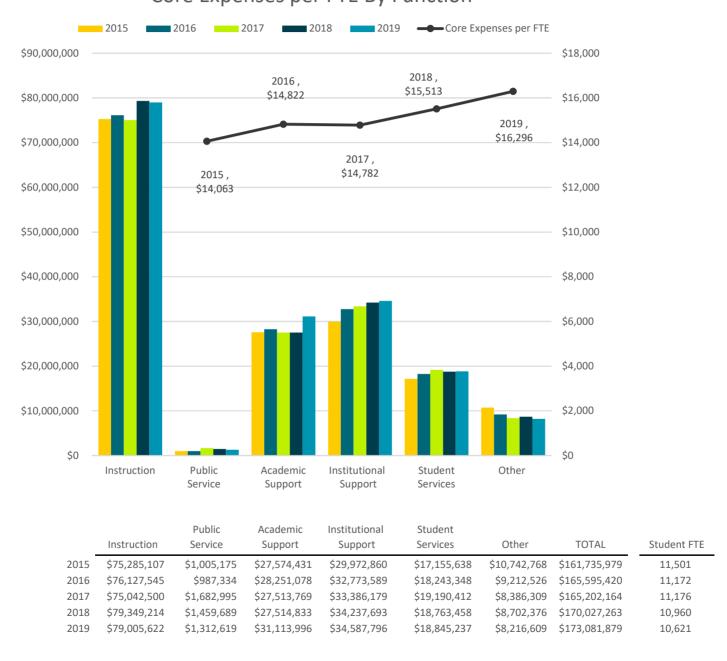
# JCCC FIVE YEAR BUDGET PROJECTION DEBT SERVICE SCHEDULE YEARS ENDING JUNE 30, 2021 TO 2025

3/31/2020		Budget			PROJECTED BUDGETS								
	<u>2019-20</u>			2020-21			2021-22 2022-23			<u>2-23</u> <u>2023-24</u>			
DEBT SERVICE SCHEDULE													
General/PTE Fund Payments	\$	1,976,362	\$	3,686,612	\$	3,685,487	\$	3,684,487	\$	3,688,238	\$	3,686,488	
Capital Outlay Fund Payments		1,982,500		1,978,250		0		0		0		0	
Revenue Bonds Debt Svc Fund Payments		1,720,825		1,648,400		1,652,350		1,727,850		1,730,000		1,722,050	
		5,679,687		7,313,262		5,337,837		5,412,337		5,418,238		5,408,538	
Series 2011 Revenue Bonds													
Principal - Revenue Bond DS Fund		55,000		0		0		0		0		0	
Interest - Revenue Bond DS Fund		357,925		0		0		0		0		0	
Total Payments		412,925		0		0		0		0		0	
Series 2012 Revenue Bonds													
Principal - Revenue Bond DS Fund		505,000		300,000		310,000		190,000		195,000		200,000	
Interest - Revenue Bond DS Fund		40,950		32,900		26,800		21,800		17,950		14,000	
Total Payments		545,950		332,900		336,800		211,800		212,950		214,000	
Series 2015 Revenue Bonds													
Principal - Revenue Bond DS Fund		725,000		735,000		750,000		0		0		0	
Interest - Revenue Bond DS Fund		36,950		22,350		7,500		0		0		0	
Total Payments		761,950		757,350		757,500		0		0		0	
Series 2016 GO Cap Outlay Bonds													
Principal - Capital Outlay Fund		1,840,000		1,930,000		0		0		0		0	
Interest - Capital Outlay Fund		142,500		48,250		0		0		0		0	
Total Payments		1,982,500		1,978,250		0		0		0		0	
Series 2017 COPs													
Principal - General Fund		115,000		1,875,000		1,970,000		2,070,000		2,180,000		2,290,000	
Interest - General Fund		1,861,362		1,811,612		1,715,487		1,614,487		1,508,238		1,396,488	
Total Payments		1,976,362		3,686,612		3,685,487		3,684,487		3,688,238		3,686,488	
Series 2019 Revenue Bonds													
Principal - Revenue Bond DS Fund		0		195,000		200,000		1,205,000		1,255,000		1,310,000	
Interest - Revenue Bond DS Fund		0	_	363,150		358,050		311,050	_	262,050		198,050	
Total Payments		0		558,150		558,050		1,516,050		1,517,050		1,508,050	
TOTAL	\$	5,679,687	\$	7,313,262	\$	5,337,837	\$	5,412,337	\$	5,418,238	\$	5,408,538	

### General/Post-Secondary Technical Education (PTE) Funds Unencumbered Cash 3 Yr Monthly Trend



# Integrated Postsecondary Education Data System (IPEDS) Core Expenses per FTE By Function



# National Center for Education Statistics Integrated Postsecondary Education Data System (IPEDS) FUNCTION GLOSSARY

Academic Support: A functional expense category that includes expenses of activities and services that support the institution's primary missions of instruction, research, and public service. It includes the retention, preservation, and display of educational materials (for example, libraries, museums, and galleries); organized activities that provide support services to the academic functions of the institution (such as a demonstration school associated with a college of education or veterinary and dental clinics if their primary purpose is to support the instructional program); media such as audiovisual services; academic administration (including academic deans but not department chairpersons); and formally organized and separately budgeted academic personnel development and course and curriculum development expenses. Also included are information technology expenses related to academic support activities; if an institution does not separately budget and expense information technology resources, the costs associated with the three primary programs will be applied to this function and the remainder to institutional support. GASB institutions include actual or allocated costs for operation and maintenance of plant and depreciation.

**Core Expenses:** Total expenses for the essential education activities of the institution. Core expenses for public institutions reporting under GASB standards include expenses for instruction, research, public service, academic support, student services, institutional support, operation and maintenance of plant, depreciation, scholarships and fellowships, interest and other operating and non-operating expenses. Core expenses for FASB (primarily private, notfor-profit and for-profit) institutions include expenses on instruction, research, public service, academic support, student services, institutional support, net grant aid to students, and other expenses. For both FASB and GASB institutions, core expenses exclude expenses for auxiliary enterprises (e.g., bookstores, dormitories), hospitals, and independent operations.

**FTE of Students:** The full-time equivalent (FTE) of students is a single value providing a meaningful combination of full-time and part-time students. IPEDS data products currently have two calculations of FTE students, one using fall student headcounts and the other using 12-month instructional activity.

**Institutional Support:** A functional expense category that includes expenses for the day-to-day operational support of the institution. Includes expenses for general administrative services, central executive-level activities concerned with management and long range planning, legal and fiscal operations, space management, employee personnel and records, logistical services such as purchasing and printing, and public relations and development. Also includes information technology expenses related to institutional support activities. If an institution does not separately budget and expense information technology resources, the IT costs associated with student services and operation and maintenance of plant will also be applied to this function.

**Instruction:** A functional expense category that includes expenses of the colleges, schools, departments, and other instructional divisions of the institution and expenses for departmental research and public service that are not separately budgeted. Includes general academic instruction, occupational and vocational instruction, community education, preparatory and adult basic education, and regular, special, and extension sessions. Also includes expenses for both credit and non-credit activities. Excludes expenses for academic administration where the primary function is administration (e.g., academic deans). Information technology expenses related to instructional activities if the institution separately budgets and expenses information technology resources are included (otherwise these expenses are included in academic support). GASB institutions include actual or allocated costs for operation and maintenance of plant and depreciation.

**Other Core Expenses:** Other core expenses include scholarships and fellowships, net of discounts and allowances, and other expenses.

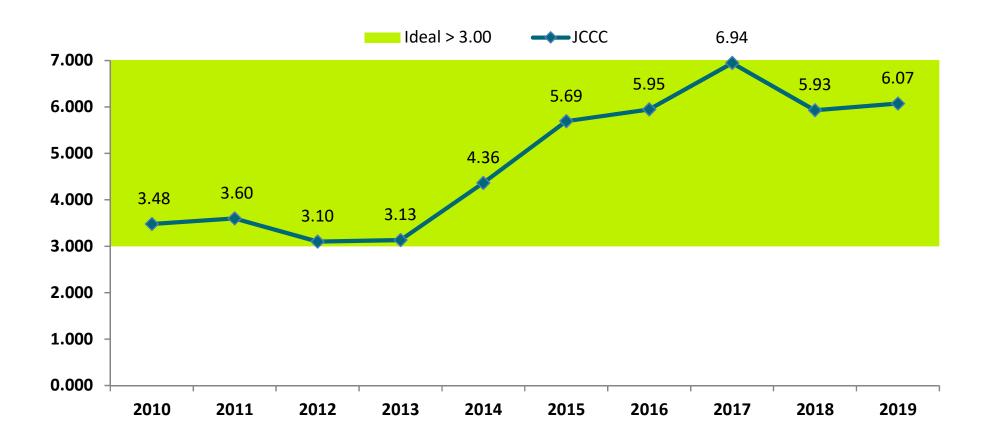
**Public Service:** A functional expense category that includes expenses for activities established primarily to provide non-instructional services beneficial to individuals and groups external to the institution. Examples are conferences, institutes, general advisory service, reference bureaus, and similar services provided to particular sectors of the community. This function includes expenses for community services, cooperative extension services, and public broadcasting services. Also includes information technology expenses related to the public service activities if the institution separately budgets and expenses information technology resources (otherwise these expenses are included in academic support). GASB institutions include actual or allocated costs for operation and maintenance of plant and depreciation.

**Student Services:** A functional expense category that includes expenses for admissions, registrar activities, and activities whose primary purpose is to contribute to students emotional and physical well - being and to their intellectual, cultural, and social development outside the context of the formal instructional program. Examples include student activities, cultural events, student newspapers, intramural athletics, student organizations, supplemental instruction outside the normal administration, and student records. Intercollegiate athletics and student health services may also be included except when operated as self - supporting auxiliary enterprises. Also may include information technology expenses related to student service activities if the institution separately budgets and expenses information technology resources (otherwise these expenses are included in institutional support.) GASB institutions include actual or allocated costs for operation and maintenance of plant and depreciation.



### **Composite Financial Indicator (CFI)**

Combination of the four core ratios (Primary Reserve, Viability, Net Operating Revenue and Return on Net Assets) into a single score of institutional financial health.



### JOHNSON COUNTY COMMUNITY COLLEGE WORKERS COMPENSATION RESERVE FUND

Unencumbered cash balance June 30, 2019	\$923,007
Revenue: Investment Income Other Income	12,000 0 12,000
Expense: Workers Compensation Expenses	(125,000)
Estimated unencumbered cash balance June 30, 2020	\$810,007
Revenue: Investment Income Other Income	10,000 0 10,000
Expense: Workers Compensation Expenses	(100,000)
Budgeted unencumbered cash balance June 30, 2021	\$720,007



#### **Nondiscrimination Policy**

JCCC does not discriminate on the basis of sex, race, color, national origin, disability, age, religion, marital status, veteran's status, sexual orientation, gender identity, genetic information or other factors that cannot be lawfully considered in its programs and activities as required by all applicable laws and regulations. Inquiries concerning JCCC's compliance with its nondiscrimination policies may be referred to the Dean of Student Services and Success or Director of Human Resources, Johnson County Community College, 12345 College Blvd, Overland Park, KS 66210, 913-469-8500; or to Office for Civil Rights, Kansas City Office, U.S. Department of Education, One Petticoat Lane, 1010 Walnut Street, Suite 320, Kansas City, MO 64106, Telephone: 816-268-0550, Facsimile: 816-268-0559, email OCR: OCR.KansasCity@ed.gov.



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